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# **An Analysis of Global Fund Grant Ratings**

**An Aidspan Report**

**3 November 2008**

by  
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# Preface

## **Aidspan**

Aidspan is a non-governmental organization originally based in New York, USA, but since mid-2007 based in Nairobi, Kenya. Its mission is to reinforce the effectiveness of the *Global Fund to Fight AIDS, Tuberculosis and Malaria*. Aidspan performs this mission by serving as an independent watchdog of the Fund, and by providing services that can benefit all countries wishing to obtain and make effective use of Global Fund financing.

Aidspan also publishes the *Global Fund Observer (GFO)* newsletter, an independent email-based source of news, analysis and commentary about the Global Fund. To receive GFO at no charge, send an email to [receive-gfo-newsletter@aidspan.org](mailto:receive-gfo-newsletter@aidspan.org). The subject line and text area can be left blank.

Aidspan finances its work primarily through grants from foundations. Aidspan does not accept Global Fund money, perform paid consulting work for specific countries, or charge for any of its products.

Aidspan and the Global Fund maintain a positive working relationship, but have no formal connection. *The board and staff of the Global Fund have no influence on, and bear no responsibility for, the content of this report or of any other Aidspan publication.*

## **Acknowledgements, permissions, feedback**

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Readers are invited to email Bernard Rivers ([rivers@aidspan.org](mailto:rivers@aidspan.org)), Executive Director of Aidspan and author of this report, with questions, comments, or suggestions for improvements.

## **Aidspan publications**

This report is one of over a dozen free Aidspan publications written for those applying for, implementing, or supporting grants from the *Global Fund to Fight AIDS, Tuberculosis and Malaria* (the Global Fund). The following is a partial list of Aidspan's publications.

- **Global Fund Observer:** A free email newsletter providing news, analysis and commentary to nearly 8,000 subscribers in 170 countries. (96 issues over the past five years; currently in English only.)
- **Aidspan Report: Do Global Fund Grants Work for Women? An Assessment of the Gender Responsiveness of Global Fund-Financed Programmes in Sub-Saharan Africa** (July 2008; available in English only)
- **Aidspan White Paper: Scaling Up to Meet the Need: Overcoming barriers to the development of bold Global Fund-financed programs** (April 2008; available in English only)

- ***Aidspace White Paper: Providing Improved Technical Support to Enhance the Effectiveness of Global Fund Grants*** (March 2008; available in English only)
- ***The Aidspace Guide to Round 8 Applications to the Global Fund – Volume 1: Getting a Head Start*** (January 2008; available in English, French and Spanish)
- ***The Aidspace Guide to Round 8 Applications to the Global Fund – Volume 2: The Applications Process and the Proposal Form*** (March 2008; available in English, French and Spanish)
- ***Aidspace Documents for In-Country Submissions*** (December 2007; available in English, French, Spanish and Russian)
- ***The Aidspace Guide to Building and Running an Effective Country Coordinating Mechanism (CCM)*** (Second edition September 2007; available in English, French and Spanish)
- ***The Aidspace Guide to Understanding Global Fund Processes for Grant Implementation – Volume 1: From Grant Approval to Signing the Grant Agreement*** (December 2005; originally titled “*The Aidspace Guide to Effective Implementation of Global Fund Grants.*” Available in English only.)
- ***The Aidspace Guide to Understanding Global Fund Processes for Grant Implementation – Volume 2: From First Disbursement to Phase 2 Renewal*** (November 2007; available in English, French and Spanish)
- ***The Aidspace Guide to Developing Global Fund Proposals to Benefit Children Affected by HIV/AIDS*** (May 2006; available in English only)
- ***The Aidspace Guide to Obtaining Global Fund-Related Technical Assistance*** (January 2004; available in English only)

### **Downloads**

To download a copy of any of these publications, go to [www.aidspace.org](http://www.aidspace.org). If you do not have access to the web but you do have access to email, send a request to [publications@aidspan.org](mailto:publications@aidspan.org) specifying which publications you would like to receive as attachments to an email. Aidspace does not produce or distribute printed copies of these publications.

## Executive Summary

The *Global Fund to Fight AIDS, Tuberculosis and Malaria* specifies, as a core part of its philosophy, its belief in “performance-based funding.” To facilitate this, each time the Fund receives a request from a principal recipient (PR) for a new disbursement of grant money, the Fund provides a rating of the PR’s recent work, which is always one of the following:

- A rating: Meeting or exceeding expectations.
- B1 rating: Adequate
- B2 rating: Inadequate but potential demonstrated
- C rating: Unacceptable

Any rating other than “A” therefore means that the grant is not meeting expectations.

The Global Fund does not make its grant ratings easily available to members of the public, and has not published any report analyzing these ratings. In an effort to fill this gap, Aidspan has conducted an analysis of the 1,934 grant ratings that the Fund has provided over the past three years. To help with this, Aidspan has assigned a score to each rating, as follows:

- A rating: Score of 100
- B1 rating: Score of 60
- B2 rating: Score of 30
- C rating: Score of 0

Based on this scoring system, Aidspan has computed average scores for all grants, PRs and countries. In cases where average scores have been computed based on only a small number of ratings, e.g. for individual grants or for PRs or countries that have only one grant, small differences between average scores (e.g. between 66 and 68) should not be regarded as statistically significant. And of course, the GF’s ratings are not a perfect measure of grant effectiveness and progress, and thus, nor are Aidspan’s scores.

All grants have been analyzed according to whether the PR is:

- Civil Society/Private: Faith-Based Org. (FBO)
- Civil Society/Private: International NGO
- Civil Society/Private: Non-International NGO
- Civil Society/Private: Other
- Civil Society/Private: Private sector
- Government: Ministry of Finance
- Government: Ministry of Health
- Government: Other
- Multilateral: Other
- Multilateral: UNDP

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The key finding of this report is as follows:

Global Fund grants have shown distinct improvements in performance over the past three years. Each year, International NGOs have performed significantly better, on average, than any other PR type. Non-international NGOs have performed slightly less well, on average, than Ministries of Health, but they have steadily improved, from being the least well-performing PR type (out of ten) in 2006, to being the second best in 2008. Overall, Ministries of Finance have been the least well-performing PR type, and UNDP the second least well-performing.

Other important findings include the following:

1. Within the countries where UNDP serves as PR (which are usually difficult countries), UNDP has performed no better or worse than have other PRs, on average. Within those countries, the best-performing PR type has been international NGOs.

2. Grants in the Eastern Europe & Central Asia region performed significantly better, on average, than grants in any other region.
3. The Sub-Saharan Africa: Southern Africa region was the second least well-performing region (out of eight) in 2006, and the least well-performing in 2007 and 2008.
4. The Latin America & the Caribbean region improved from being the least well-performing region in 2006 to being the second best-performing in 2007 and 2008.
5. The ten highest-ranked countries in terms of average grant performance, beginning with the best, were: #1 – Bulgaria; #2 – Multi-country Africa (RMCC); #3 – Bhutan; #4 – Rwanda; #5 – Mongolia; #6 – El Salvador; #7 – Jamaica; #8 – Armenia; #9 – Ghana; and #10 – Georgia.
6. The ten lowest-ranked countries in terms of average grant performance, beginning with the lowest-ranked, were: #114 – Timor-Leste; #113 – Papua New Guinea; #112 – Algeria; #111 – Turkey; #110 – Kenya; #109 – Congo (Republic of the); #108 – Uganda; #107 – Bolivia; #106 – Guinea-Bissau; and #105 – Mozambique.
7. The ten highest-ranked PRs in terms of average grant performance, beginning with the best, were: #1 – El Salvador – Ministry of Health; #2 – Russian Federation – Partners In Health; #3 – Russian Federation – Open Health Institute; #4 – Armenia – World Vision International; #5 – Bulgaria – Ministry of Health; #6 – Nigeria – Association For Reproductive And Family Health; #7 – Nepal – Population Services International; #8 – Multi-country Africa (RMCC) – South African Medical Research Council; #9 – South Africa – Provincial Health Department of the Western Cape; and #10 – Bhutan – Gross National Happiness Commission.
8. Of the 27 grants where at least the five most recent ratings have all been “A”, 9 had Ministry of Health PRs, 6 had PRs that were “Government: Other,” 5 had international NGO PRs, 4 had UNDP PRs, 2 had non-international NGO PRs, and 1 had a private sector PR.

Further details regarding all these findings are found in Section 2 and in the Appendix. Tables in the Appendix include data on every rating that the Fund has provided to every PR.

# Section 1: Background

## Ratings

The *Global Fund to Fight AIDS, Tuberculosis and Malaria* (Global Fund, Fund, or GF) specifies, as a core part of its philosophy, its belief in “performance-based funding.” This means, in essence, that the Fund will not continue to finance a programme if that programme consistently and significantly fails to deliver the kind of results that were specified in the original grant agreement.

To facilitate this, the Fund has put in place a system for evaluating grant performance. Each time the Fund receives a request from a principal recipient (PR) for a new disbursement of grant money, the Fund carries out an evaluation of the work that has been done by the PR – and, by implication, by its Sub-Recipients – since the previous disbursement. The Fund then provides a rating, which is always one of the following:

- A rating: Meeting or exceeding expectations.
- B1 rating: Adequate
- B2 rating: Inadequate but potential demonstrated
- C rating: Unacceptable

This means that if a grant gets any rating other than “A”, the only conclusion one can draw is that the Fund believes that the grant is not achieving agreed targets.

At the GF website, despite the Fund’s admirably positive attitude regarding transparency, it is very hard to find out what ratings have been awarded. It is possible to generate a fairly readable spreadsheet report that includes the most recent rating for any grant. But the only place that shows all (or nearly all) ratings for any grant is in a highly technical and hard-to-read spreadsheet at [www.theglobalfund.org/en/files/grantsindetail\\_raw.xls](http://www.theglobalfund.org/en/files/grantsindetail_raw.xls).

That spreadsheet, which is regularly updated, appears to show nearly all ratings that have been awarded by the Fund. The ratings it does not show are a few ratings that were awarded prior to November 2005, and ratings awarded when a disbursement was requested but no disbursement was made. These “missing ratings” are sometimes shown in the Fund’s Grant Performance Reports (GPRs). However, GPRs are only occasionally updated, and thus often do not include the most recent disbursements and ratings.

The Fund has not published any report analyzing these ratings. In an effort to fill this gap, Aidsplan has conducted an analysis of the 1,934 ratings that are contained in the above-mentioned *grantsindetail\_raw.xls* file, as downloaded on 28 October 2008. These ratings cover the three-year period November 2005 through October 2008, referred to hereafter for simplicity as 2006 to 2008.

## PR types

The Global Fund has categorized each PR as belonging to one of the following PR types: <sup>1</sup>

- Civil Society / Private Sector: Faith-Based Organization (FBO)
- Civil Society / Private Sector: Non-Governmental Organization (NGO)
- Civil Society / Private Sector: Other <sup>2</sup>

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<sup>1</sup> Aidsplan has not modified the GF’s allocation of specific PRs to these PR types. Thus, we have not done anything about the anomalies whereby (a) World Vision is listed by the Fund as an NGO rather than as an FBO, and (b) Catholic Relief Services is sometimes listed as an FBO and sometimes as an NGO.

<sup>2</sup> The four organizations categorized by the GF as “CS / Private: Other” are Fundação Ataulpho de Paiva [Brazil], Fundação Para O Desenvolvimento Científico E Tecnológico Em Saúde (FIOTEC) [Brazil],

- Civil Society / Private Sector: Private sector
- Government: Ministry of Finance (MOF)
- Government: Ministry of Health (MOH)
- Government: Other than MOF and MOH
- Multilateral Organization: other than UNDP <sup>3</sup>
- Multilateral Organization: United Nations Development Programme (UNDP)

Aidspan has taken this one step further, and has divided the “Civil Society / Private Sector: NGO” category into two subgroups: “*Civil Society / Private Sector: International NGO*” and “*Civil Society / Private Sector: Non-International NGO*.” (There is no official definition of an “international NGO.” But the term is widely used to describe an NGO in which at least part of the managerial control comes from an organization in another country – nearly always a Western country. <sup>4</sup> We have used the term “Non-International NGO simply to cover all NGOs that we have not categorized as being International.) Based on all this, the ten PR types discussed in this report are shown throughout as:

- |                                       |                       |
|---------------------------------------|-----------------------|
| • CS / Private: FBO                   | • Government: MOF     |
| • CS / Private: International NGO     | • Government: MOH     |
| • CS / Private: Non-International NGO | • Government: Other   |
| • CS / Private: Other                 | • Multilateral: Other |
| • CS / Private: Private sector        | • Multilateral: UNDP  |

### ***Aidspan’s scoring system***

In order to develop a basis for comparing the performance of multiple grants, each of which has received several ratings from the GF, Aidspan has assigned a score to each rating, as follows:

- |                             |                             |
|-----------------------------|-----------------------------|
| • A rating    Score of 100  | • B2 rating:    Score of 30 |
| • B1 rating:    Score of 60 | • C rating:     Score of 0  |

Thus, Aidspan is not using its own judgment, from one grant to the next, regarding what score should be given to a grant. Aidspan is simply taking the Global Fund’s ratings and is converting them, using a consistent and neutral system, into a score that provides a basis for aggregation and comparison.

Based on this scoring system, average scores have been computed for all grants, PRs and countries. By definition, the highest possible average score is 100, and the lowest possible average score is zero.

*In cases where average scores have been computed based on only a small number of ratings, e.g. for individual grants or for PRs or countries that have only one grant, small differences between average scores (e.g. between 66 and 68) should not be regarded as statistically significant. And of course, the GF’s ratings are not a perfect measure of grant effectiveness and progress, and thus, nor are Aidspan’s scores.*

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Cooperative Housing Foundation, (CHF International) [Honduras], and Tata Institute of Social Sciences (TISS) [India].

<sup>3</sup> The six organizations categorized by the GF as “Multilateral: Other” are The International Federation of Red Cross and Red Crescent Societies, The International Organization for Migration (IOM), The Organismo Andino de Salud – Convenio Hipólito Unanue, The Organization Of Eastern Caribbean States, UNICEF, and the United Nations Interim Administration in Kosovo.

<sup>4</sup> In Tables 16 and 17 we list all the rated PRs that the GF defines as being “NGO.” Using our own judgment, we have divided them into “International NGO” in Table 16 and “Non-International NGO” in Table 17.



## Section 2: Analysis

### *Division of grants between the different types of PR*

As of 1 November, the Global Fund had approved 605 grants, with a total lifetime budget of \$20 billion. The split of these grants between the various PR types is as follows:

**Table 1: Division of grants between the different types of PR** <sup>5</sup>

*(The PR types are shown in alphabetical order)*

PR type	Number of grants	Number of grants as percentage of total	Total lifetime budget	Lifetime budget as percentage of total	Average lifetime budget
CS / Private: FBO	13	2%	\$722 m.	4%	\$56 m.
CS / Private: International NGO	48	8%	\$2,420 m.	12%	\$50 m.
CS / Private: Non-International NGO	48	8%	\$2,079 m.	10%	\$43 m.
CS / Private: Other	5	1%	\$206 m.	1%	\$41 m.
CS / Private: Private sector	15	2%	\$466 m.	2%	\$31 m.
Government: MOF	40	7%	\$2,408 m.	12%	\$60 m.
Government: MOH	226	37%	\$5,309 m.	26%	\$23 m.
Government: Other	84	14%	\$3,873 m.	19%	\$46 m.
Multilateral: Other	10	2%	\$133 m.	1%	\$13 m.
Multilateral: UNDP	96	16%	\$1,823 m.	9%	\$19 m.
Plus: PR not yet assigned	20	3%	\$920 m.	5%	\$46 m.
<b>Total:</b>	<b>605</b>	<b>100%</b>	<b>\$20,359 m.</b>	<b>100%</b>	<b>\$34 m.</b>

#### Findings:

- Ministries of Health serve as PR for the largest group of grants – 37% by number, and 26% by dollar value.
- International NGOs and non-international NGOs each serve as PR for 48 grants, i.e. 8% of all grants.
- Ministries of Finance serve as PR for 7% of all grants, and 12% of total grant value.

<sup>5</sup> Based on data downloaded on 1 November 2008 from [www.theglobalfund.org/en/files/grantsindetail\\_raw.xls](http://www.theglobalfund.org/en/files/grantsindetail_raw.xls).

## Performance by type of PR

Applying Aidsan's scoring system to grants that have been rated from November 2005 to October 2008 leads to the following results:

**Table 2: Average score for each broad category of PR (2006-2008)**

*(The categories are shown in alphabetical order)*

PR broad category	Number of ratings	Average score (out of 100) (High is good)	Rank (out of 3 PR broad categories) (Low is good)
Civil Society / Private sector (FBO, NGO, private sector, Other)	501	70	1
Government (MOF, MOH, Other)	1,092	67	2
Multilateral (UNDP, Other) <sup>6</sup>	341	62	3
<b>All PRs:</b>	<b>1,934</b>	<b>67</b>	

Finding:

- Civil Society and private sector PRs (average score = 70) have performed, on average, better than Government PRs (average score = 67), which in turn have performed better than Multilateral PRs (average score = 62).

However, the situation gets more complex when one divides PRs not just into these three broad categories, but into ten more narrowly-defined PR types, as in the next table.

[Continued next page]

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<sup>6</sup> However, it should be noted that the main multilateral PR, UNDP, only gets involved as PR in countries that have many difficulties; so it would be hard for UNDP to perform as well, on average, as other PRs. The issue of UNDP is further analyzed in Table 18 in the Appendix.

**Table 3: Average score for each PR type (2006-2008)** <sup>7</sup>*(The PR types are shown in alphabetical order)*

PR type	Number of ratings	Average score (out of 100) (High is good)	Rank (out of 10 PR types) (Low is good)
CS / Private: FBO	31	62	8
CS / Private: International NGO	200	78	1
CS / Private: Non-International NGO	181	64	7
CS / Private: Other	8	66	5
CS / Private: Private sector	81	65	6
Government: MOF	81	56	10
Government: MOH	729	67	4
Government: Other	282	70	2
Multilateral: Other	43	69	3
Multilateral: UNDP	298	61	9
<b>All PRs:</b>	<b>1,934</b>	<b>67</b>	

## Findings:

- International NGOs (average score = 78) have performed significantly better, on average, than has any other PR type (average scores from 56 to 70).
- International NGOs (average score = 78) have performed noticeably better than non-international NGOs (average score = 64).
- Non-international NGOs (average score = 64) have performed slightly less well, on average, than have Ministries of Health (average score = 67).
- Ministries of Finance (average score = 56) have performed significantly less well as PR than have any other PR types.
- The second least well-performing PR type is UNDP. (However, UNDP is usually only asked to serve as PR in the most difficult countries.)

<sup>7</sup> A detailed breakdown regarding "International NGO" and "Non-International NGO" PRs is provided in Tables 16 and 17 in the Appendix.

The situation changes yet again when one reviews performance over time:

**Table 4: Average score for each PR type, by year**

PR type	2006 <sup>8</sup>			2007			2008 <sup>9</sup>			Total		
	No. of ratings	Av. score	Rank (out of 9)	No. of ratings	Av. score	Rank (out of 9)	No. of ratings	Av. score	Rank (out of 10)	No. of ratings	Av. score	Rank (out of 10)
CS / Private: FBO	12	57	5	11	62	8	8	71	7	31	62	8
CS / Private: International NGO	72	72	1	64	80	1	64	81	1	200	78	1
CS / Private: Non-International NGO	60	50	9	58	64	6	63	77	2	181	64	7
CS / Private: Other	0	n/a	n/a	0	n/a	n/a	8	66	8	8	66	5
CS / Private: Private sector	33	57	6	31	68	5	17	76	4	81	65	6
Government: MOF	26	53	8	28	53	9	27	61	10	81	56	10
Government: MOH	262	62	3	254	69	4	213	72	6	729	67	4
Government: Other	90	63	2	90	70	3	102	75	5	282	70	2
Multilateral: Other	19	61	4	10	72	2	14	77	3	43	69	3
Multilateral: UNDP	120	56	7	88	62	7	90	65	9	298	61	9
<b>All PRs:</b>	<b>694</b>	<b>60</b>		<b>634</b>	<b>68</b>		<b>606</b>	<b>73</b>		<b>1,934</b>	<b>67</b>	

Findings:

- Global Fund grants have, on average, shown distinct improvements in performance over the past three years. The average rating over all PRs was 60 in 2006, 68 in 2007, and 73 in 2008.<sup>10</sup>
- International NGOs were the best-performing PR type in all three years.
- Non-International NGOs moved from being the least well-performing PR type in 2006 to being the second best in 2008.
- All three government PR types (Ministries of Finance, Ministries of Health, and Government: Other) have improved over time in their score, but not in their ranking compared with the other PR types.
- Ministries of Finance were the second least well-performing PR type in 2006, and the least well-performing in 2007 and 2008.
- UNDP was the third least well-performing PR type in 2006 and 2007, and the second least well-performing in 2008.

<sup>8</sup> Includes last two months of 2005.

<sup>9</sup> Excludes last two months of 2008.

<sup>10</sup> Of course, such changes in average score would also take place if the Fund was steadily lowering its standards.

Further findings, based on tables in the Appendix, include:

- The three best-performing international NGOs were Partners In Health, Open Health Institute, and the South African Medical Research Council. However, each of these administers only one or two Global Fund grants.<sup>11</sup>
- The three best-performing non-international NGOs were Association For Reproductive And Family Health (Nigeria), BRAC (Bangladesh Rural Advancement Committee), and Population Foundation of India.<sup>12</sup>
- Within the countries where UNDP serves as PR, UNDP has performed no better or worse than have other PRs, on average. Within those countries, the best-performing PR type has been international NGOs.<sup>13</sup>

### **Performance by region and disease**

Applying Aidsplan's scoring system produces the regional and disease-specific results shown in Tables 5 and 6.

**Table 5: Average score for each region, by year**

*(The regions are shown in alphabetical order)*

Region	2006 <sup>14</sup>			2007			2008 <sup>15</sup>			Total		
	No. of ratings	Av. score	Rank (out of 8)	No. of ratings	Av. score	Rank (out of 8)	No. of ratings	Av. score	Rank (out of 8)	No. of ratings	Av. score	Rank (out of 8)
East Asia & the Pacific	118	57	6	94	72	3	83	74	4	295	67	4
Eastern Europe & Central Asia	90	72	1	77	79	1	81	82	1	248	78	1
Latin America & the Caribbean	117	55	8	111	75	2	104	78	2	332	69	3
North Africa & the Middle East	66	65	2	44	58	7	54	65	7	164	63	7
South Asia	49	64	3	42	69	4	60	75	3	151	70	2
Sub-Saharan Africa: East Africa	63	60	4	65	61	6	48	74	5	176	64	6
Sub-Saharan Africa: Southern Africa	59	56	7	72	58	8	50	65	8	181	59	8
Sub-Saharan Africa: West & Central Africa	132	59	5	129	65	5	126	68	6	387	64	5
<b>All regions:</b>	<b>694</b>	<b>60</b>		<b>634</b>	<b>68</b>		<b>606</b>	<b>73</b>		<b>1,934</b>	<b>67</b>	

<sup>11</sup> For details, see Table 16 in the Appendix.

<sup>12</sup> For details, see Table 17 in the Appendix.

<sup>13</sup> For details, see Table 18 in the Appendix.

<sup>14</sup> Includes last two months of 2005.

<sup>15</sup> Excludes last two months of 2008.

Findings:

- Grants in the Eastern Europe & Central Asia region performed significantly better, on average, than grants in any other region.
- The Sub-Saharan Africa: Southern Africa region was the second least well-performing region in 2006, and the least well-performing in 2007 and 2008.
- The Latin America & the Caribbean region improved from being the least well-performing region in 2006 to being the second-best-performing in 2007 and 2008.

**Table 6: Average score for each disease, by year**

*(The diseases are shown in alphabetical order)*

Disease	2006 <sup>16</sup>			2007			2008 <sup>17</sup>			Total		
	No. of ratings	Av. score	Rank (out of 3)	No. of ratings	Av. score	Rank (out of 3)	No. of ratings	Av. score	Rank (out of 3)	No. of ratings	Av. score	Rank (out of 3)
HIV/AIDS	340	61	2	299	69	2	283	74	2	922	68	2
Malaria	180	56	3	166	66	3	142	67	3	488	63	3
TB	174	64	1	169	69	1	181	75	1	524	69	1
<b>All diseases:</b>	<b>694</b>	<b>60</b>		<b>634</b>	<b>68</b>		<b>606</b>	<b>73</b>		<b>1,934</b>	<b>67</b>	

Findings:

- In each of the three years, TB grants performed best, HIV/AIDS grants performed second best, and malaria grants performed least well. However, the margins were not always significant.

[Continued next page]

<sup>16</sup> Includes last two months of 2005.

<sup>17</sup> Excludes last two months of 2008.

## Performance by country and PR

In Table 7 we list, in alphabetical order, all countries that have received GF grants that have been rated. For each country, we show the country's average score. We also show how that country was ranked, based on its average score, in comparison with the other countries.

Countries whose grants have been assigned fewer than four ratings are not scored and therefore not ranked.

**Table 7: Average score for each country (2006-2008)** <sup>18</sup>

*(The countries are shown in alphabetical order)*

Country	Average score (out of 100) (High is good)	Rank (out of 114 countries) (Low is good)
Afghanistan	45	103
Albania	84	13
Algeria	30	112
Angola	44	104
Argentina	56	86
Armenia	87	8
Azerbaijan	74	39
Bangladesh	78	29
Belarus	81	22
Belize	47	101
Benin	69	47
Bhutan	93	3
Bolivia	35	107
Bosnia and Herzegovina	65	63
Botswana	Fewer than 4 ratings	Not ranked
Brazil	62	68
Bulgaria	100	1
Burkina Faso	59	77
Burundi	66	58
Cambodia	64	64
Cameroon	67	54
Central African Republic	56	83
Chad	48	100
Chile	56	87
China	77	31
Colombia	74	40
Comoros	63	66
Congo (Democratic Republic of the)	48	99
Congo (Republic of the)	35	109
Costa Rica	76	35
Cote d'Ivoire	59	78
Croatia	Fewer than 4 ratings	Not ranked
Cuba	80	24
Djibouti	71	46

<sup>18</sup> A more detailed version of this table is provided in Table 11, in the Appendix. And an even more detailed version, showing also the performance of each PR within each country, is shown in Table 13.

<b>Country</b>	<b>Average score (out of 100) (High is good)</b>	<b>Rank (out of 114 countries) (Low is good)</b>
Dominican Republic	75	37
Ecuador	59	76
Egypt	61	73
El Salvador	89	6
Equatorial Guinea	46	102
Eritrea	60	74
Estonia	76	36
Ethiopia	55	88
Gabon	53	92
Gambia	79	28
Georgia	86	10
Ghana	86	9
Global(LWF)	Fewer than 4 ratings	Not ranked
Guatemala	76	33
Guinea	51	95
Guinea-Bissau	38	106
Guyana	77	32
Haiti	66	57
Honduras	85	12
India	81	20
Indonesia	55	89
Iran (Islamic Republic of)	51	97
Iraq	No ratings	Not ranked
Jamaica	89	7
Jordan	82	19
Kazakhstan	69	50
Kenya	34	110
Kosovo (Serbia)	73	42
Kyrgyzstan	81	21
Lao PDR	65	60
Lesotho	61	72
Liberia	56	84
Macedonia, FYR	82	17
Madagascar	71	45
Malawi	52	93
Maldives	No ratings	Not ranked
Mali	67	56
Mauritania	69	49
Moldova	82	18
Mongolia	89	5
Montenegro	84	14
Morocco	80	25
Mozambique	40	105
Multi-country Africa (West Africa Corridor Program)	Fewer than 4 ratings	Not ranked
Multi-country Africa (RMCC)	94	2
Multi-country Americas (Andean)	64	65
Multi-country Americas (CARICOM)	54	91
Multi-country Americas (CRN+)	52	94



<b>Country</b>	<b>Average score</b> (out of 100) (High is good)	<b>Rank</b> (out of 114 countries) (Low is good)
Multi-country Americas (Meso)	Fewer than 4 ratings	Not ranked
Multi-country Americas (OECS)	60	75
Multi-country Americas (REDCA+)	No ratings	Not ranked
Multi-country Western Pacific	66	59
Myanmar	No ratings	Not ranked
Namibia	72	43
Nepal	62	67
Nicaragua	67	55
Niger	58	80
Nigeria	58	79
Pakistan	61	70
Panama	Fewer than 4 ratings	Not ranked
Papua New Guinea	27	113
Paraguay	80	23
Peru	68	52
Philippines	68	51
Romania	65	62
Russian Federation	83	15
Rwanda	92	4
Sao Tome and Principe	74	38
Senegal	79	27
Serbia	82	16
Sierra Leone	68	53
Somalia	78	30
South Africa	61	71
Sri Lanka	58	81
Sudan	56	82
Suriname	76	34
Swaziland	54	90
Syrian Arab Republic	Fewer than 4 ratings	Not ranked
Tajikistan	85	11
Tanzania	69	48
Thailand	65	61
Timor-Leste	24	114
Togo	50	98
Tunisia	Fewer than 4 ratings	Not ranked
Turkey	30	111
Uganda	35	108
Ukraine	56	85
Uzbekistan	72	44
Viet Nam	73	41
Yemen	51	96
Zambia	61	69
Zanzibar (Tanzania)	80	26
Zimbabwe	Fewer than 4 ratings	Not ranked

Arising from the above, the ten highest-ranked countries and the ten lowest-ranked countries were as follows:

**Table 8: Highest and lowest ranked countries (2006-2008)** <sup>19</sup>

*(The countries are shown in order of their rank)*

Country	Rank (out of 114 countries) (Low is good)
<b>Highest-ranking countries:</b>	
Bulgaria	1
Multi-country Africa (RMCC)	2
Bhutan	3
Rwanda	4
Mongolia	5
El Salvador	6
Jamaica	7
Armenia	8
Ghana	9
Georgia	10
<b>Lowest-ranking countries:</b>	
Mozambique	105
Guinea-Bissau	106
Bolivia	107
Uganda	108
Congo (Republic of the)	109
Kenya	110
Turkey	111
Algeria	112
Papua New Guinea	113
Timor-Leste	114

In Table 13 in the Appendix we provide an extensive analysis of the performance of individual PRs. Some PRs have administered just one grant; others have administered many. We compute each PR's average score based on all ratings for all grants in each country administered by that PR.

<sup>19</sup> A more detailed version of this table is provided in Table 12, in the Appendix.

Based on this, the ten highest-ranked PRs and the ten lowest-ranked PRs were as follows:

**Table 9: Highest and lowest ranked PRs (2006-2008)** <sup>20</sup>

*(The countries are shown in order of their rank)*

Country	PR	Rank (out of 164 PRs) (Low is good)
<b>Highest-ranking PRs:</b>		
El Salvador	Ministry of Health	1
Russian Federation	Partners In Health	2
Russian Federation	Open Health Institute	3
Armenia	World Vision International – Armenia Branch	4
Bulgaria	Ministry of Health	5
Nigeria	Association For Reproductive And Family Health	6
Nepal	Population Services International	7
Multi-country Africa (RMCC)	The South African Medical Research Council	8
South Africa	Provincial Health Department of the Western Cape	9
Bhutan	Gross National Happiness (GNH) Commission, Gov't of Bhutan	10
<b>Lowest-ranking PRs:</b>		
Uganda	Ministry of Finance, Planning and Economic Development	155
Congo (Republic of the)	Secretariat Executif du Conseil National de Lutte Contre le Sida (CNLS)	156
Kenya	Ministry of Finance	157
Nigeria	The Yakubu Gowon Center for National Unity and International Cooperation	158
South Africa	National Department of Health	159
Turkey	Ministry of Health	160
Algeria	Ministry of Health, Population and Hospital Reform	161
Papua New Guinea	Department of Health	162
Timor-Leste	Ministry of Health	163
Bolivia	Centro de Investigación, Educación y Servicios	164

<sup>20</sup> This is based on an extensive analysis of individual PRs in Tables 13 and 14, in the Appendix.

The following table shows all grants where at least the five most recent ratings have all been “A”.

**Table 10: Grants that have recently done well** <sup>21</sup>

*(The grants are shown in alphabetical order of their country)*

Grant	Country	Round	Disease	PR
ARM-202-G01-H	Armenia	2	HIV/AIDS	World Vision
BAN-304-G02-T	Bangladesh	3	TB	BRAC (Bangladesh Rural Advancement Committee)
BLR-304-G01-H	Belarus	3	HIV/AIDS	UNDP
BUL-202-G01-H	Bulgaria	2	HIV/AIDS	Ministry of Health
CHN-102-G01-T	China	1	TB	The Chinese Centre for Disease Control and Prevention
CHN-304-G03-H	China	3	HIV/AIDS	The Chinese Centre for Disease Control and Prevention
CHN-506-G06-H	China	5	HIV/AIDS	The Chinese Centre for Disease Control and Prevention
SLV-202-G03-H	El Salvador	2	HIV/AIDS	Ministry of Health
GMB-304-G02-M	Gambia	3	Malaria	Ministry of Health
GEO-202-G01-H	Georgia	2	HIV/AIDS	The Georgia Health and Social Projects Implementation Center
GEO-405-G03-T	Georgia	4	TB	The Georgia Health and Social Projects Implementation Center
GHN-202-G03-M	Ghana	2	Malaria	Ministry of Health
GHN-405-G04-M	Ghana	4	Malaria	Ministry of Health
HTI-102-G01-H	Haiti	1	HIV/AIDS	Fondation SOGEBANK
HND-102-G01-H	Honduras	1	HIV/AIDS	UNDP
IDA-405-G08-T	India	4	TB	The Department of Economic Affairs of the Government of India
MON-202-G02-H	Mongolia	2	HIV/AIDS	Ministry of Health
MAF-202-G01-M	Multi-country Africa (RMCC)	2	Malaria	The South African Medical Research Council
NGA-506-G09-H	Nigeria	5	HIV/AIDS	Association For Reproductive And Family Health (ARFH)
RUS-304-G01-H	Russian Federation	3	HIV/AIDS	The Open Health Institute
RUS-304-G02-T	Russian Federation	3	TB	Partners In Health
STP-405-G01-M	Sao Tome and Principe	4	Malaria	UNDP
SER-304-G02-T	Serbia	3	TB	Ministry of Health
SAF-304-G04-H	South Africa	3	HIV/AIDS	The Provincial Health Department of the Western Cape, South Africa
SUR-404-G02-M	Suriname	4	Malaria	Medische Zending
TAJ-506-G04-M	Tajikistan	5	Malaria	UNDP
VTN-304-G03-M	Viet Nam	3	Malaria	Ministry of Health

<sup>21</sup> This is based on Table 15, in the Appendix.

Finding:

- Of the 27 grants where at least the five most recent ratings have all been “A”, 9 had Ministry of Health PRs, 6 had Government: Other PRs, 5 had international NGO PRs, 4 had UNDP PRs, 2 had non-international NGO PRs, 1 had a private sector PR, and none had a PR that was FBO, CS / Private: Other, Government: MOF, or Multilateral: Other.

## Appendix: Additional details

In this appendix, we provide more detailed versions of many of the tables in the main text. In most cases, we include information on the specific grants and grant ratings that led to the average scores cited.

### **Additional data regarding performance by each country and PR**

In the following table, we list all countries that have received GF grants that have been rated. For each country, we show each grant and its ratings, the country's average score, and how that country was therefore ranked, based on its average score, in comparison with the other countries.

Thus, using the first row as an example, Afghanistan's grant ratings of B1, B1, B2, B1, B1, B2, B2 and B2 across three grants give it an average score of 45, which means that that country was ranked 103<sup>rd</sup> out of the 114 countries that were ranked.

Countries whose grants have been assigned fewer than four ratings are not scored and therefore not ranked.

Notes:

1. The first digit after the first "-" in each grant number shows the Round number.
2. The last character in the grant number shows H, M or T for HIV/AIDS, Malaria, and TB grants respectively. It shows I, C or S for various forms of mixed grant.
3. For further details (excluding ratings) regarding each grant, look up the country and then the grant number at [www.aidspace.org/grants](http://www.aidspace.org/grants) or [www.theglobalfund.org/programs/search.aspx](http://www.theglobalfund.org/programs/search.aspx).

**Table 11: Average score for each country, with rating details (2006-2008)** <sup>22</sup>

*(The countries are shown in alphabetical order)*

Country	Number of ratings	Average score (out of 100) (High is good)	Rank (out of 114 countries) (Low is good)	Grants and ratings (Unrated grants are not shown)
Afghanistan	8	45	103	Grant AFG-202-G01-I: B1, B1. Grant AFG-405-G02-T: B2, B1, B1. Grant AFG-506-G03-M: B2, B2, B2.
Albania	5	84	13	Grant ALB-506-G01-H: B1, A, A. Grant ALB-506-G02-T: B1, A.
Algeria	4	30	112	Grant DZA-304-G01-H: B2, B2, B2, B2.
Angola	19	44	104	Grant AGO-305-G01-M: B2, B2, B2, B2, B2, B2, B2, B1. Grant AGO-405-G02-T: B1, B1, B1, B2, B1. Grant AGO-405-G03-H: B2, B2, B1, B1, B1, B1.
Argentina	8	56	86	Grant ARG-102-G02-H: B2, B1, B1, B1, B1, B1, B1, B1.
Armenia	9	87	8	Grant ARM-202-G01-H: A, A, A, A, A, A. Grant ARM-506-G02-T: B1, B1, B1.
Azerbaijan	12	74	39	Grant AZE-405-G01-H: B2, B1, B1, B1, B1, B1, A. Grant AZE-506-G02-T: A, B1, A, A, A.

<sup>22</sup> A summary version of this table was presented in Table 7, above.

Country	Number of ratings	Average score (out of 100) (High is good)	Rank (out of 114 countries) (Low is good)	Grants and ratings (Unrated grants are not shown)
Bangladesh	25	78	29	Grant BAN-202-G01-H: <u>A, B1, A, A</u> . Grant BAN-304-G02-T: <u>A, A, A, A, A</u> . Grant BAN-304-G03-T: <u>B1, A, A, B1, B1</u> . Grant BAN-506-G04-T: <u>B1, A, A, A</u> . Grant BAN-506-G05-T: <u>B2, B2, B2</u> . Grant BAN-607-G06-M: <u>B1, A</u> . Grant BAN-607-G07-M: <u>B2</u> . Grant BAN-607-G08-H: <u>B1</u> .
Belarus	10	81	22	Grant BLR-304-G01-H: <u>B1, B1, B1, A, A, A, A, A, A</u> . Grant BLR-607-G02-T: <u>B2</u> .
Belize	9	47	101	Grant BEL-304-G01-H: <u>B2, B1, B2, B2, B1, B1, B1, B2, B1</u> .
Benin	23	69	47	Grant BEN-102-G01-M: <u>B1</u> . Grant BEN-202-G02-T: <u>B1, B1, A</u> . Grant BEN-202-G03-H: <u>B1, B1</u> . Grant BEN-304-G04-M: <u>B1, B1, B1, B1, B1, B1, B1, A, A</u> . Grant BEN-506-G05-H: <u>B1, B1, B1, B1</u> . Grant BEN-607-G06-T: <u>B1, A, A, B1</u> .
Bhutan	6	93	3	Grant BTN-405-G01-M: <u>A, A, B1</u> . Grant BTN-405-G02-T: <u>A, A, A</u> .
Bolivia	13	35	107	Grant BOL-304-G01-H: <u>C, C</u> . Grant BOL-304-G02-M: <u>C, C, C</u> . Grant BOL-304-G03-T: <u>B2</u> . Grant BOL-306-G05-M: <u>B1, B1</u> . Grant BOL-306-G06-T: <u>B1, B1, B1</u> . Grant BOL-307-G07-H: <u>B1, B1</u> .
Bosnia and Herzegovina	4	65	63	Grant BIH-506-G01-H: <u>B2, A, A</u> . Grant BIH-607-G02-T: <u>B2</u> .
Botswana	3	Fewer than 4 ratings	Not ranked	Grant BOT-506-G02-T: <u>B1, B1, A</u> .
Brazil	6	62	68	Grant BRA-506-G01-T: <u>B1, B1, A</u> . Grant BRA-506-G02-T: <u>B2, B1, B1</u> .
Bulgaria	6	100	1	Grant BUL-202-G01-H: <u>A, A, A, A, A, A</u> .
Burkina Faso	16	59	77	Grant BUR-202-G02-H: <u>B1, B1, B1</u> . Grant BUR-202-G04-H: <u>B2, B2, B2, B1</u> . Grant BUR-404-G03-T: <u>B1, B1, B1</u> . Grant BUR-407-G05-T: <u>B1, B1, B1, A, A</u> . Grant BUR-607-G06-H: <u>B1</u> .
Burundi	15	66	58	Grant BRN-102-G01-H: <u>B1</u> . Grant BRN-202-G02-M: <u>B1</u> . Grant BRN-202-G05-M: <u>B1, B1, B1, B1, A</u> . Grant BRN-405-G03-T: <u>B2, B1, B1, B1, A</u> . Grant BRN-506-G04-H: <u>B1, B1, A</u> .
Cambodia	41	64	64	Grant CAM-102-G01-H: <u>B1, B1</u> . Grant CAM-202-G02-H: <u>B1, B1, B1, B1, A, B1, B1</u> . Grant CAM-202-G03-M: <u>B1, B1, B1, A, B1, B1</u> . Grant CAM-202-G04-T: <u>B1, B1, A, A, A, A</u> . Grant CAM-405-G05-H: <u>B2, B1, A, B1, B1</u> . Grant CAM-405-G06-M: <u>B2, B2, B1, B1, B1, B1</u> . Grant CAM-506-G07-H: <u>B1, B1, B1</u> . Grant CAM-506-G08-S: <u>B1, B2, B1</u> . Grant CAM-506-G09-T: <u>B1, B1, B1</u> .
Cameroon	32	67	54	Grant CMR-304-G01-H: <u>B2, B1, B1, B1, B1, A, B1</u> . Grant CMR-304-G02-M: <u>B2, B1, B1, B2, B1, B1, B1, B1, B1</u> . Grant CMR-304-G03-T: <u>B1, A, B1, A, A, A</u> . Grant CMR-404-G04-H: <u>A, A, B1, B1, A</u> . Grant CMR-506-G05-H: <u>B1, B1, A</u> . Grant CMR-506-G06-M: <u>B2, B2</u> .
Central African Republic	18	56	83	Grant CAF-202-G01-H: <u>A, B1, B1, B1, B1, B1</u> . Grant CAF-404-G02-H: <u>B1, B1, B1, B1</u> . Grant CAF-404-G03-T: <u>B2, B1, B1, B1, B1, B1</u> . Grant CAF-405-G04-M: <u>B2, B2, B2</u> .
Chad	9	48	100	Grant TCD-202-G01-T: <u>B1, B1, B1, C</u> . Grant TCD-304-G02-H: <u>A, B1, B2, B2, B2</u> .
Chile	5	56	87	Grant CHL-102-G01-H: <u>B1, B2, B2, B1, A</u> .
China	52	77	31	Grant CHN-102-G01-T: <u>B1, B1, B1, B1, A, A, A, A, A</u> . Grant CHN-102-G02-M: <u>B1, B1, B1, B1, A, A</u> . Grant CHN-304-G03-H: <u>A, A, A, A, A, A</u> . Grant CHN-405-G04-T: <u>B1, B1, B1, A, B1, A, A, A</u> . Grant CHN-405-G05-H: <u>B1, B1, B1, B1, B1, B1, A</u> . Grant CHN-506-G06-H: <u>A, A, A, A, A</u> . Grant CHN-506-G07-M: <u>B1, B1, B1</u> . Grant CHN-506-G08-T: <u>B2, B2, B2</u> . Grant CHN-607-G09-M: <u>B1, B1</u> . Grant CHN-607-G10-H: <u>B1, A</u> .
Colombia	9	74	40	Grant COL-202-G01-H: <u>B2, B1, B1, B1, B1, A, A, A, A</u> .

Country	Number of ratings	Average score (out of 100) (High is good)	Rank (out of 114 countries) (Low is good)	Grants and ratings (Unrated grants are not shown)
Comoros	10	63	66	Grant COM-202-G01-M: <u>B2, B2, B1, B1, A</u> . Grant COM-304-G02-H: <u>B2, B1, B1, A, A</u> .
Congo (Democratic Republic of the)	24	48	99	Grant ZAR-202-G01-T: <u>B1, B1</u> . Grant ZAR-304-G02-H: <u>B2, B2, B2, B1, B1, B1, B1, A</u> . Grant ZAR-304-G03-M: <u>B2, B2, B2, B2, B2, B1, B1, B2</u> . Grant ZAR-506-G04-T: <u>B1, B1, B1, B2</u> . Grant ZAR-607-G05-T: <u>B2</u> .
Congo (Republic of the)	6	35	109	Grant COG-506-G01-H: <u>B2, B2, B2, B2, B2, B1</u> .
Costa Rica	8	76	35	Grant COR-202-G02-H: <u>B1, B2, B1, B1, A, A, A, A</u> .
Cote d'Ivoire	14	59	78	Grant CIV-202-G01-H: <u>B2</u> . Grant CIV-202-G05-H: <u>B1, B1</u> . Grant CIV-304-G02-H: <u>A</u> . Grant CIV-304-G03-T: <u>B1, B1, B1, B1, B1</u> . Grant CIV-506-G04-H: <u>B1, B2, B1, B1, B1</u> .
Croatia	3	Fewer than 4 ratings	Not ranked	Grant HRV-202-G01-H: <u>B1, A, A</u> .
Cuba	10	80	24	Grant CUB-202-G01-H: <u>A, A, B1, B1, A, A, B1, B1, B1, A</u> .
Djibouti	17	71	46	Grant DJB-404-G01-H: <u>B1, B1, A, A, B1, B1, B1, B1, A, A</u> . Grant DJB-607-G02-M: <u>B1, B1, B2</u> . Grant DJB-607-G03-T: <u>A, A, B1</u> . Grant DJB-607-G04-H: <u>B2</u> .
Dominican Republic	19	75	37	Grant DMR-202-G01-H: <u>B1, B1, A, A, A, B1, B1, B1, A, A, A, A</u> . Grant DMR-304-G02-T: <u>B2, B1, B1, B1, B1, B1, A, A</u> .
Ecuador	29	59	76	Grant ECU-202-G01-H: <u>B2, B2, B2, B2, B2, B1, B1, A, B1, B1, B1, B1</u> . Grant ECU-202-G03-H: <u>B2, A, B1, B1, B1, B1, B1, A</u> . Grant ECU-405-G02-T: <u>B1, B1, B1, B1, A, B1, B1, B1, B1</u> .
Egypt	8	61	73	Grant EGY-202-G01-T: <u>B2, B1, B1, B1, B1, B1, B1</u> . Grant EGY-607-G02-T: <u>A, B1</u> .
El Salvador	18	89	6	Grant SLV-202-G01-H: <u>B1, B1, B1, A, B1, B1, A, A</u> . Grant SLV-202-G02-T: <u>A</u> . Grant SLV-202-G03-H: <u>A, A, A, A, A, A</u> . Grant SLV-202-G04-T: <u>A, A, A, A, A</u> .
Equatorial Guinea	11	46	102	Grant GNQ-405-G01-H: <u>B2, B1, B2, B2, B1</u> . Grant GNQ-506-G02-M: <u>B1, B1, B1, B2, B1, B2</u> .
Eritrea	9	60	74	Grant ERT-202-G01-M: <u>B1, B1, B1, B1</u> . Grant ERT-304-G02-H: <u>B1, B1, B1, B1</u> . Grant ERT-607-G05-M: <u>B1</u> .
Estonia	5	76	36	Grant EST-202-G01-H: <u>B1</u> . Grant EST-202-G01-H: <u>B1, B1, A, A</u> .
Ethiopia	19	55	88	Grant ETH-102-G01-T: <u>B2, B2, B2, B1</u> . Grant ETH-202-G02-M: <u>B1, B1</u> . Grant ETH-202-G03-H: <u>B1, B1, B1, B1</u> . Grant ETH-405-G04-H: <u>B1, B1, B1, B1, B1</u> . Grant ETH-506-G05-M: <u>B1, B1, B1, B1</u> .
Gabon	15	53	92	Grant GAB-304-G01-H: <u>B2, B1, B1, B1, A</u> . Grant GAB-404-G02-M: <u>B2, B2, B1, B2, B1</u> . Grant GAB-506-G03-M: <u>B1, B1, B1, B2, B1</u> .
Gambia	24	79	28	Grant GMB-304-G01-H: <u>B1, B1, B1, B1, B1, B1, B1, A</u> . Grant GMB-304-G02-M: <u>B1, A, A, A, A, A, A, A, A</u> . Grant GMB-506-G03-T: <u>A, B1, A, A, A</u> . Grant GMB-607-G04-M: <u>B2, B1, B1</u> .
Georgia	16	86	10	Grant GEO-202-G01-H: <u>B1, B1, A, A, A, A, A, A</u> . Grant GEO-304-G02-M: <u>A</u> . Grant GEO-405-G03-T: <u>B1, A, A, A, A, A</u> . Grant GEO-607-G04-M: <u>B1</u> . Grant GEO-607-G05-T: <u>B2</u> .
Ghana	47	86	9	Grant GHN-102-G01-H: <u>B1, B1, B2, B1, B1, A</u> . Grant GHN-102-G02-T: <u>A, A, B1, B1, B1, A, A, A</u> . Grant GHN-202-G03-M: <u>A, B1, A, A, A, A, A, A, A, A, A</u> . Grant GHN-405-G04-M: <u>B1, B1, A, A, A, A, A, A, A, A, A, A</u> . Grant GHN-506-G05-T: <u>A, B1, B1, A, A, A, A</u> . Grant GHN-506-G06-H: <u>B1, B1, A, B1, A</u> .
Global(LWF)	2	Fewer than 4 ratings	Not ranked	Grant WRL-102-G01-H: <u>A, A</u> .



Country	Number of ratings	Average score (out of 100) (High is good)	Rank (out of 114 countries) (Low is good)	Grants and ratings (Unrated grants are not shown)
Guatemala	21	76	33	Grant GUA-304-G01-H: <u>B2, B1, B1, B1, A, A, A, A, B1, A, A</u> . Grant GUA-405-G02-M: <u>B1, B1, B1, B1, B1, A, A, B1, B1, A</u> .
Guinea	17	51	95	Grant GIN-202-G01-H: <u>B2, B2, B2, B1, B1, B1, B1, B1</u> . Grant GIN-202-G02-M: <u>B2</u> . Grant GIN-506-G03-T: <u>B2, B1, B1, B1, B1, B1, B1</u> .
Guinea-Bissau	18	38	106	Grant GNB-304-G01-T: <u>B2, B2, B2, B2, B1, B1</u> . Grant GNB-404-G02-H: <u>B2, B2, B1, B2, B1, B1</u> . Grant GNB-404-G03-M: <u>B2, B2, B2, B1</u> . Grant GNB-607-G04-M: <u>C, B2</u> .
Guyana	12	77	32	Grant GYA-304-G01-H: <u>B1, B1, A, A, A, A</u> . Grant GYA-304-G02-M: <u>A, B1, B1</u> . Grant GYA-405-G03-T: <u>B1, B1, B1</u> .
Haiti	34	66	57	Grant HTI-102-G01-H: <u>B1, B1, B1, B1, A, A, A, A, A, A, A</u> . Grant HTI-304-G03-M: <u>B1, B1, B2, B1, B1, B1, B1, B1, B1</u> . Grant HTI-304-G04-T: <u>B1, B2, B1, B1, B1, B1, B1, B1, B1</u> . Grant HTI-506-G05-H: <u>B2, B2, B1, B1, A</u> .
Honduras	19	85	12	Grant HND-102-G01-H: <u>B1, A, A, A, A, A</u> . Grant HND-102-G02-T: <u>A, B1, B1, A, B1</u> . Grant HND-102-G03-M: <u>A, B1, B1, A, A, A</u> . Grant HND-102-G04-H: <u>A</u> . Grant HND-102-G05-M: <u>B1</u> .
India	46	81	20	Grant IDA-102-G01-T: <u>A</u> . Grant IDA-202-G02-H: <u>B1, B1, B1, A, A, A</u> . Grant IDA-202-G03-T: <u>B1, B1, B1, B1, B1, A</u> . Grant IDA-304-G04-C: <u>B1, B1, A</u> . Grant IDA-405-G05-H: <u>B1, B1, A, B1, B1, A, A, A, A</u> . Grant IDA-405-G06-H: <u>B1, A, A</u> . Grant IDA-405-G07-M: <u>B1, B1, B1</u> . Grant IDA-405-G08-T: <u>B1, B1, A, A, A, A, A, A</u> . Grant IDA-607-G09-T: <u>B1, B1, A</u> . Grant IDA-607-G10-H: <u>A, A</u> . Grant IDA-607-G12-H: <u>A, A</u> .
Indonesia	19	55	89	Grant IND-102-G01-T: <u>B1, A, B1, B1, B1</u> . Grant IND-102-G02-M: <u>B1, B1, B1, B1, B1</u> . Grant IND-102-G03-H: <u>B2, B2, B2</u> . Grant IND-405-G04-H: <u>B2, B2, B1, B1, B2</u> . Grant IND-607-G06-M: <u>A</u> .
Iran (Islamic Republic of)	7	51	97	Grant IRN-202-G01-H: <u>B2, B2, B1, B1, B1, B1, B1</u> .
Iraq	0	n/a	Not ranked	No ratings
Jamaica	7	89	7	Grant JAM-304-G01-H: <u>B1, A, B1, A, A, A, A</u> .
Jordan	6	82	19	Grant JOR-202-G01-H: <u>A, A</u> . Grant JOR-506-G02-T: <u>A, B1, A</u> . Grant JOR-607-G03-H: <u>B2</u> .
Kazakhstan	9	69	50	Grant KAZ-202-G01-H: <u>B1, B1, A, B1, B1, B1, A</u> . Grant KAZ-607-G02-T: <u>B1, B1</u> .
Kenya	7	34	110	Grant KEN-202-G03-H: <u>B2, B2, B2</u> . Grant KEN-202-G04-T: <u>B2</u> . Grant KEN-405-G06-M: <u>B2, B1, B2</u> .
Kosovo (Serbia)	6	73	42	Grant KOS-405-G01-T: <u>B1, B1, B1, B1, A</u> . Grant KOS-405-G01-T: <u>A</u> .
Kyrgyzstan	14	81	21	Grant KGZ-202-G01-H: <u>B1, B1, B1, A, A</u> . Grant KGZ-202-G02-T: <u>B1, A, B2, A</u> . Grant KGZ-506-G03-M: <u>B1, A, A, A</u> . Grant KGZ-607-G04-T: <u>A</u> .
Lao PDR	41	65	60	Grant LAO-102-G01-H: <u>B1, B1, B1, B1, B1, B1, A, A</u> . Grant LAO-102-G02-M: <u>B1, B1, B1, B1, B1, B1</u> . Grant LAO-202-G03-T: <u>B1, B1, B1, B1, B1, B1, A</u> . Grant LAO-405-G04-H: <u>B1, B1, B1, B1, B1, A</u> . Grant LAO-405-G05-M: <u>B1, B1, B1, B1, B1</u> . Grant LAO-405-G06-T: <u>B1, B1, B1, B1, B1, B1, A</u> . Grant LAO-607-G07-M: <u>B1</u> . Grant LAO-607-G08-H: <u>B1</u> .
Lesotho	14	61	72	Grant LSO-202-G01-H: <u>B2, B1, B1, B1, B1, B1</u> . Grant LSO-202-G02-T: <u>B2, B1, B1</u> . Grant LSO-506-G03-H: <u>A, B1, B1, A</u> . Grant LSO-607-G04-T: <u>B1</u> .
Liberia	18	56	84	Grant LBR-202-G01-H: <u>B2, B1, B2, B2</u> . Grant LBR-202-G02-T: <u>B2, B1, B2, B2, B1</u> . Grant LBR-304-G03-M: <u>B2, B1, B1, B2, B1</u> . Grant LBR-607-G04-H: <u>A, A, A, A</u> .
Macedonia, FYR	11	82	17	Grant MKD-304-G01-H: <u>B1, B1, B1, A, A, A, A</u> . Grant MKD-506-G02-T: <u>B1, B1, A</u> . Grant MKD-506-G02-T: <u>A</u> .

Country	Number of ratings	Average score (out of 100) (High is good)	Rank (out of 114 countries) (Low is good)	Grants and ratings (Unrated grants are not shown)
Madagascar	35	71	45	Grant MDG-202-G02-H: <u>B1, B2, B1, B1, B1</u> . Grant MDG-202-G03-H: <u>A</u> . Grant MDG-304-G04-H: <u>B1, B1, B1, A</u> . Grant MDG-304-G05-M: <u>B1, B1, A, A, A</u> . Grant MDG-404-G08-T: <u>B1, B2, B1, B1, B1, B1, B1, A</u> . Grant MDG-405-G06-M: <u>B2, B1, B1, A, A</u> . Grant MDG-405-G07-M: <u>A, A, B1, B1, B1, A, A</u> .
Malawi	14	52	93	Grant MLW-102-G01-H: <u>A, B1, B1, B1, B1, B1, B1, B1, B2</u> . Grant MLW-202-G02-M: <u>B1</u> . Grant MLW-506-G03-H: <u>B2, B2</u> . Grant MLW-506-G04-S: <u>B2, B2</u> .
Maldives	0	n/a	Not ranked	No ratings
Mali	20	67	56	Grant MAL-102-G01-M: <u>B1, B1, B1, B1</u> . Grant MAL-405-G02-H: <u>B2, B2, A, A, B1, B1, B1, A</u> . Grant MAL-405-G03-T: <u>A, B1, B1, B1, B1, B1, B1, A</u> .
Mauritania	10	69	49	Grant MRT-202-G01-T: <u>B1, A, B1</u> . Grant MRT-202-G02-M: <u>B1, A, B1, B1</u> . Grant MRT-506-G03-H: <u>B1, B2</u> . Grant MRT-607-G04-M: <u>A</u> .
Moldova	9	82	18	Grant MOL-102-G01-C: <u>B1, B1, B1, B1, A, A, A</u> . Grant MOL-607-G02-T: <u>A</u> . Grant MOL-607-G03-H: <u>A</u> .
Mongolia	19	89	5	Grant MON-102-G01-T: <u>B1, A, A, A, A</u> . Grant MON-202-G02-H: <u>A, A, A, A, A, A</u> . Grant MON-405-G03-T: <u>B1, B1, A, A, A</u> . Grant MON-506-G04-H: <u>B1, A, B1</u> .
Montenegro	5	84	14	Grant MNT-506-G01-H: <u>A, A, A</u> . Grant MNT-607-G02-T: <u>B1, B1</u> .
Morocco	7	80	25	Grant MOR-102-G01-H: <u>A, A, A</u> . Grant MOR-607-G02-H: <u>A, A</u> . Grant MOR-607-G03-T: <u>B2, B2</u> .
Mozambique	15	40	105	Grant MOZ-202-G01-H: <u>B2, B2</u> . Grant MOZ-202-G02-H: <u>B1, B2, B2, B2, B1</u> . Grant MOZ-202-G03-M: <u>B1, B2, B2, B2</u> . Grant MOZ-202-G04-T: <u>B2, B1</u> . Grant MOZ-607-G05-H: <u>B1</u> . Grant MOZ-607-G06-M: <u>B2</u> .
Multi-country Africa (West Africa Corridor Program)	1	Fewer than 4 ratings	Not ranked	Grant MAW-607-G01-H: <u>B2</u> .
Multi-country Africa (RMCC)	7	94	2	Grant MAF-202-G01-M: <u>A, A, A, A, A</u> . Grant MAF-506-G02-M: <u>B1, A</u> .
Multi-country Americas (Andean)	9	64	65	Grant MAA-305-G01-M: <u>B1, B1, A, B1, B1, B1, B1, B1, B1</u> .
Multi-country Americas (CARICOM)	8	54	91	Grant MAC-304-G01-H: <u>B2, B2, B2, B1, A, B1, B1, B1</u> .
Multi-country Americas (CRN+)	6	52	94	Grant MAN-405-G01-H: <u>B1, B2, B2, B2, B1, A</u> .
Multi-country Americas (Meso)	3	Fewer than 4 ratings	Not ranked	Grant MAM-405-G01-H: <u>B2, B1, A</u> .
Multi-country Americas (OECS)	6	60	75	Grant MAE-305-G01-H: <u>B1, B1, B1, B1, B1, B1</u> .
Multi-country Americas (REDCA+)	0	n/a	Not ranked	No ratings
Multi-country Western Pacific	15	66	59	Grant MWP-202-G01-H: <u>B1, B2, B1, B1, B1</u> . Grant MWP-202-G02-M: <u>B1, B1, A</u> . Grant MWP-202-G03-T: <u>B1, B1, A, B1, B1</u> . Grant MWP-506-G04-M: <u>A</u> . Grant MWP-507-G05-M: <u>B1</u> .

Country	Number of ratings	Average score (out of 100) (High is good)	Rank (out of 114 countries) (Low is good)	Grants and ratings (Unrated grants are not shown)
Myanmar	0	n/a	Not ranked	No ratings
Namibia	25	72	43	Grant NMB-202-G01-H: <u>A, A, A, A, B1, B1, B1</u> . Grant NMB-202-G02-T: <u>B2, B1, B1, B1, A, A</u> . Grant NMB-202-G03-M: <u>B1, B1, B1, B1, B1, A</u> . Grant NMB-506-G04-T: <u>B1, B1, B1, B1, A</u> . Grant NMB-607-G06-M: <u>B1</u> .
Nepal	27	62	67	Grant NEP-202-G01-H: <u>B2, B2, B1, B1, B1, B1, B1</u> . Grant NEP-202-G02-M: <u>B2, B2, B2, B1, B1</u> . Grant NEP-202-G04-M: <u>A, A, A, A</u> . Grant NEP-202-G05-H: <u>B1, B1, A</u> . Grant NEP-405-G03-T: <u>B1, B1, B1, B1, B1, B1, B1</u> .
Nicaragua	23	67	55	Grant NIC-202-G01-M: <u>B1, B1, B1, B1, B1, A, A, B1</u> . Grant NIC-202-G02-T: <u>B1, B1, B1, B1, B1, B1, A, B1</u> . Grant NIC-202-G03-H: <u>B1, B1, B1, B1, B1, A</u> .
Niger	22	58	80	Grant NGR-304-G01-H: <u>B1, B1, B2, B1, B1</u> . Grant NGR-304-G02-M: <u>B2, B2, B1</u> . Grant NGR-306-G06-M: <u>B1</u> . Grant NGR-405-G03-M: <u>A, B1, B1, B1</u> . Grant NGR-506-G04-M: <u>B2, B1, B1, B1, A</u> . Grant NGR-506-G05-T: <u>B1, B1, B1, B1</u> .
Nigeria	42	58	79	Grant NGA-102-G01-H: <u>B1</u> . Grant NGA-102-G03-H: <u>B2</u> . Grant NGA-202-G04-M: <u>B2, B2, B2, B2, B2</u> . Grant NGA-404-G05-M: <u>B2, B2, B2, B2, B2, B2, B2, B2, B2, B1</u> . Grant NGA-407-G10-M: <u>C, B2</u> . Grant NGA-506-G06-T: <u>B2, B2, B1, B2, B1, B1</u> . Grant NGA-506-G07-H: <u>A, B1, B1, A, A, A</u> . Grant NGA-506-G08-H: <u>A, A, A, A</u> . Grant NGA-506-G09-H: <u>A, A, A, A, A</u> .
Pakistan	19	61	70	Grant PKS-202-G01-H: <u>B1, B1, B1, B1, B1, B1</u> . Grant PKS-202-G02-M: <u>B2, B2</u> . Grant PKS-202-G03-T: <u>B1, B1, B1, B1, A</u> . Grant PKS-304-G04-M: <u>B1</u> . Grant PKS-304-G05-T: <u>B1, B1, B1, B1, A</u> . Grant PKS-607-G06-T: <u>B1</u> .
Panama	1	Fewer than 4 ratings	Not ranked	Grant PAN-102-G01-T: <u>B1</u> .
Papua New Guinea	11	27	113	Grant PNG-304-G01-M: <u>B2, B2, B2, C, C</u> . Grant PNG-405-G02-H: <u>B2, B2, B2, B2, B2</u> . Grant PNG-607-G03-T: <u>B1</u> .
Paraguay	12	80	23	Grant PRY-304-G01-T: <u>B1, B1, B1, A, A, B1, A, A</u> . Grant PRY-607-G02-H: <u>B1, B1, A, A</u> .
Peru	23	68	52	Grant PER-202-G01-H: <u>B1, B1, B1, B1, B1, A, B1</u> . Grant PER-202-G02-T: <u>B1, B1, B1, A, A, A</u> . Grant PER-506-G03-H: <u>B1, B1, A, A</u> . Grant PER-506-G04-T: <u>B2, B2, B1, B1, A</u> . Grant PER-607-G05-H: <u>B2</u> .
Philippines	33	68	51	Grant PHL-202-G01-M: <u>B1, B1, B1, B1, B1, B1, B1</u> . Grant PHL-202-G02-T: <u>B1, B1, A, B1, B1, B1, A</u> . Grant PHL-304-G03-H: <u>B1, B1, B1, B1, B1, B1, A</u> . Grant PHL-506-G04-H: <u>B1, A, A</u> . Grant PHL-506-G05-M: <u>B1, A, A</u> . Grant PHL-506-G06-T: <u>B1, B1, B1</u> . Grant PHL-607-G08-H: <u>B1</u> .
Romania	11	65	62	Grant ROM-202-G01-H: <u>A, B1, B1, A, B1</u> . Grant ROM-202-G02-T: <u>B1, B2, B1, B1, B1</u> . Grant ROM-607-G03-H: <u>B1</u> .
Russian Federation	40	83	15	Grant RUS-304-G01-H: <u>A, A, A, A, A, A, A</u> . Grant RUS-304-G02-T: <u>A, A, A, A, A, A, A</u> . Grant RUS-405-G03-H: <u>A, B1, B1, B1, B1, B1, A</u> . Grant RUS-405-G04-T: <u>B1, B1, B1, B1, A, A, A, B1</u> . Grant RUS-506-G05-H: <u>B2, B2, B1, B1, A, A, A</u> .
Rwanda	21	92	4	Grant RWN-102-G01-C: <u>A</u> . Grant RWN-304-G02-H: <u>A, A, A, A</u> . Grant RWN-304-G03-M: <u>B1, A, A, A</u> . Grant RWN-404-G04-T: <u>A, A, A, A</u> . Grant RWN-505-G05-S: <u>A, A, B1, A</u> . Grant RWN-506-G06-M: <u>A, B1</u> . Grant RWN-606-G07-T: <u>B1</u> . Grant RWN-607-G08-H: <u>A</u> .
Sao Tome and Principe	17	74	38	Grant STP-405-G01-M: <u>B1, B1, B1, B1, B1, A, A, A, A, A</u> . Grant STP-506-G02-H: <u>B1, B1, B1, B1, A</u> .
Senegal	27	79	27	Grant SNG-102-G01-H: <u>A, B1, B1, A, B1, A, A, B1</u> . Grant SNG-102-G04-H: <u>B1, B1, A, A, A</u> . Grant SNG-405-G03-M: <u>B1, B1, A, A, A, B1, B1, B1</u> . Grant SNG-607-G05-H: <u>B1, B1, A</u> . Grant SNG-607-G06-H: <u>B1, A, A</u> .

Country	Number of ratings	Average score (out of 100) (High is good)	Rank (out of 114 countries) (Low is good)	Grants and ratings (Unrated grants are not shown)
Serbia	13	82	16	Grant SER-102-G01-H: <u>B1, B1</u> . Grant SER-304-G02-T: <u>B1, B1, B1, A, A, A, A, A, A</u> . Grant SER-607-G03-H: <u>B1, A</u> .
Sierra Leone	20	68	53	Grant SLE-202-G01-T: <u>A, B1, B1, A, B1, A, A, A</u> . Grant SLE-405-G02-H: <u>B1, B1, B1, B1, B1, B1, A</u> . Grant SLE-405-G03-M: <u>B2, B2, B2</u> . Grant SLE-607-G04-H: <u>B1</u> .
Somalia	18	78	30	Grant SOM-202-G01-M: <u>B1, B1, B1</u> . Grant SOM-304-G02-T: <u>B1, B1, A, A, A, B1, A, A, A</u> . Grant SOM-405-G03-H: <u>B1, B1, B1, A, B1</u> . Grant SOM-607-G04-M: <u>A</u> .
South Africa	18	61	71	Grant SAF-102-G02-C: <u>B1, B1</u> . Grant SAF-102-G03-C: <u>B1, B1, B1, B1</u> . Grant SAF-202-G05-C: <u>B1, B2, B2, B2, B2</u> . Grant SAF-304-G04-H: <u>B1, A, A, A, A, A</u> . Grant SAF-607-G06-H: <u>C</u> .
Sri Lanka	13	58	81	Grant SRL-102-G01-M: <u>B1, B1, B1, B1</u> . Grant SRL-102-G02-M: <u>B2</u> . Grant SRL-102-G03-T: <u>B1, B1</u> . Grant SRL-405-G05-M: <u>B1, B1, B1, B1</u> . Grant SRL-405-G06-M: <u>B1, B1</u> .
Sudan	25	56	82	Grant SUD-202-G01-M: <u>B1, B1, B1, B1</u> . Grant SUD-202-G02-T: <u>B1, B1, B1, B1</u> . Grant SUD-202-G03-M: <u>B1, B2, B1, B1, A</u> . Grant SUD-305-G04-H: <u>B1, B1, B1, B1, B1, B1</u> . Grant SUD-405-G05-H: <u>B1</u> . Grant SUD-506-G06-T: <u>C</u> . Grant SUD-506-G07-T: <u>B2, B2, B1</u> . Grant SUD-506-G08-H: <u>B1</u> .
Suriname	14	76	34	Grant SUR-305-G01-H: <u>B2, B1, B1, A, B1, B1</u> . Grant SUR-404-G02-M: <u>B2, A, A, A, A, A, A</u> . Grant SUR-506-G03-H: <u>B1</u> .
Swaziland	14	54	90	Grant SWZ-202-G01-H: <u>B2, B1, B1, B1, B1, B1, B1</u> . Grant SWZ-202-G02-M: <u>B1, B1, B1</u> . Grant SWZ-304-G03-T: <u>B2, B1</u> . Grant SWZ-405-G04-H: <u>B1, B2</u> .
Syrian Arab Republic	1	Fewer than 4 ratings	Not ranked	Grant SYR-607-G01-T: <u>B1</u> .
Tajikistan	21	85	11	Grant TAJ-304-G02-T: <u>B1, A, A, A, A</u> . Grant TAJ-404-G03-H: <u>B1, B1, B1, A, A, B1</u> . Grant TAJ-506-G04-M: <u>B1, A, A, A, A, A, A</u> . Grant TAJ-607-G05-H: <u>A, B1</u> . Grant TAJ-607-G06-T: <u>B1</u> .
Tanzania	19	69	48	Grant TNZ-102-G01-M: <u>A, B1, A, B1, A</u> . Grant TNZ-304-G03-C: <u>B1, B1</u> . Grant TNZ-405-G04-H: <u>B2, B2, B1</u> . Grant TNZ-405-G05-H: <u>B1</u> . Grant TNZ-405-G06-H: <u>A, A, A</u> . Grant TNZ-405-G07-H: <u>B1, B1</u> . Grant TNZ-405-G08-M: <u>B1, B1, B1</u> .
Thailand	40	65	61	Grant THA-102-G01-H: <u>B1, B1, B1, A, A, B1, A</u> . Grant THA-102-G02-T: <u>B1, B1, B1, B1, B1, B1, A</u> . Grant THA-202-G03-H: <u>B1, B1, B1, B1, B1, B1, A, A</u> . Grant THA-202-G04-H: <u>B2, B2, B2, B1, B1, B1, B1</u> . Grant THA-202-G05-M: <u>B1, B1, B1, B1, A</u> . Grant THA-304-G06-H: <u>B2, B1, B1</u> . Grant THA-607-G07-T: <u>B1</u> . Grant THA-607-G08-T: <u>B1, A</u> .
Timor-Leste	5	24	114	Grant TMP-202-G01-M: <u>B2, B2</u> . Grant TMP-304-G02-T: <u>C, B2</u> . Grant TMP-506-G03-H: <u>B2</u> .
Togo	21	50	98	Grant TGO-202-G01-H: <u>B1, B2</u> . Grant TGO-304-G02-M: <u>B1, B2, B2, B1, B1</u> . Grant TGO-304-G03-T: <u>B2, B1, B2</u> . Grant TGO-405-G04-H: <u>B1, A, B1, A, A</u> . Grant TGO-405-G05-M: <u>B2, B2, B2, B1</u> . Grant TGO-607-G06-M: <u>C</u> . Grant TGO-607-G07-T: <u>B2</u> .
Tunisia	1	Fewer than 4 ratings	Not ranked	Grant TUN-607-G01-H: <u>B1</u> .
Turkey	6	30	111	Grant TUR-405-G01-H: <u>C, B2, B2, B2, B2, B1</u> .
Uganda	11	35	108	Grant UGD-202-G02-M: <u>C, C</u> . Grant UGD-202-G03-T: <u>B2</u> . Grant UGD-304-G04-H: <u>C, C, B1, B1, B1</u> . Grant UGD-405-G05-M: <u>B1, B1, B1</u> .
Ukraine	14	56	85	Grant UKR-102-G04-H: <u>B1, B1, B1, B1, B1, B1, B1, A, B1</u> . Grant UKR-607-G05-H: <u>B1, B1</u> . Grant UKR-607-G06-H: <u>B2, B2, B2</u> .

Country	Number of ratings	Average score (out of 100) (High is good)	Rank (out of 114 countries) (Low is good)	Grants and ratings (Unrated grants are not shown)
Uzbekistan	17	72	44	Grant UZB-304-G01-H: <u>B1, B1, B1, B1, A, B1</u> . Grant UZB-405-G02-M: <u>B1, B1, A, A, A</u> . Grant UZB-405-G03-T: <u>A, B1, B1, B1, B1, B1</u> .
Viet Nam	19	73	41	Grant VTN-102-G01-H: <u>B1, B1, B1, B1, B1, B1</u> . Grant VTN-102-G02-T: <u>B1, B1, B1, A</u> . Grant VTN-304-G03-M: <u>B1, B1, B1, B1, A, A, A, A, A</u> .
Yemen	16	51	96	Grant YEM-202-G01-M: <u>B1, B1, B1, B1, B1, B1</u> . Grant YEM-305-G02-H: <u>B2, B2, B2</u> . Grant YEM-305-G03-H: <u>B2, B2</u> . Grant YEM-405-G04-T: <u>B1, B1, B1, B1, B1</u> .
Zambia	49	61	69	Grant ZAM-102-G01-H: <u>B1</u> . Grant ZAM-102-G02-M: <u>B2, B1, A</u> . Grant ZAM-102-G03-T: <u>B1</u> . Grant ZAM-102-G04-H: <u>B1, B1, B1, A, A</u> . Grant ZAM-102-G05-M: <u>B2, B1, B1, B1, B1</u> . Grant ZAM-102-G06-T: <u>B1, B1, B1, A, A</u> . Grant ZAM-102-G07-H: <u>B2</u> . Grant ZAM-102-G08-H: <u>B1, B1, A, A</u> . Grant ZAM-102-G15-T: <u>B1, B1, B1</u> . Grant ZAM-405-G09-H: <u>B2, B2, B1</u> . Grant ZAM-405-G10-H: <u>B2, B2, B1, A</u> . Grant ZAM-405-G11-H: <u>B2, B1, A, B1</u> . Grant ZAM-405-G12-H: <u>B1, B2, A</u> . Grant ZAM-405-G13-M: <u>B2, B2, B1</u> . Grant ZAM-405-G14-M: <u>B2, B1, B1, B1</u> .
Zanzibar (Tanzania)	6	80	26	Grant ZAN-102-G01-M: <u>A</u> . Grant ZAN-202-G02-H: <u>B1</u> . Grant ZAN-304-G03-T: <u>B1</u> . Grant ZAN-404-G04-M: <u>A, B1, A</u> .
Zimbabwe	3	Fewer than 4 ratings	Not ranked	Grant ZIM-102-G01-H: <u>B1</u> . Grant ZIM-102-G02-M: <u>B1, B1</u> .

The ten highest-ranked countries and the ten lowest-ranked countries shown in the above table were as follows:

**Table 12: Highest and lowest ranked countries, with rating details (2006-2008)**<sup>23</sup>

(The countries are shown in ranking order)

Country	Number of ratings	Average score (out of 100) (High is good)	Rank (out of 114 countries) (Low is good)	Grants and ratings (Unrated grants are not shown)
<b>Highest-ranked countries:</b>				
Bulgaria	6	100	1	Grant BUL-202-G01-H: <u>A, A, A, A, A, A</u> .
Multi-country Africa (RMCC)	7	94	2	Grant MAF-202-G01-M: <u>A, A, A, A, A, A</u> . Grant MAF-506-G02-M: <u>B1, A</u> .
Bhutan	6	93	3	Grant BTN-405-G01-M: <u>A, A, B1</u> . Grant BTN-405-G02-T: <u>A, A, A</u> .
Rwanda	21	92	4	Grant RWN-102-G01-C: <u>A</u> . Grant RWN-304-G02-H: <u>A, A, A, A, A, A</u> . Grant RWN-304-G03-M: <u>B1, A, A, A</u> . Grant RWN-404-G04-T: <u>A, A, A, A, A</u> . Grant RWN-505-G05-S: <u>A, A, B1, A</u> . Grant RWN-506-G06-M: <u>A, B1</u> . Grant RWN-606-G07-T: <u>B1</u> . Grant RWN-607-G08-H: <u>A</u> .
Mongolia	19	89	5	Grant MON-102-G01-T: <u>B1, A, A, A, A, A</u> . Grant MON-202-G02-H: <u>A, A, A, A, A, A</u> . Grant MON-405-G03-T: <u>B1, B1, A, A, A</u> . Grant MON-506-G04-H: <u>B1, A, B1</u> .
El Salvador	18	89	6	Grant SLV-202-G01-H: <u>B1, B1, B1, A, B1, B1, A, A</u> . Grant SLV-202-G02-T: <u>A</u> . Grant SLV-202-G03-H: <u>A, A, A, A, A</u> . Grant SLV-202-G04-T: <u>A, A, A, A</u> .
Jamaica	7	89	7	Grant JAM-304-G01-H: <u>B1, A, B1, A, A, A, A</u> .
Armenia	9	87	8	Grant ARM-202-G01-H: <u>A, A, A, A, A, A</u> . Grant ARM-506-G02-T: <u>B1, B1, B1</u> .

<sup>23</sup> A summary version of this table was presented in Table 8, above.

Country	Number of ratings	Average score (out of 100) (High is good)	Rank (out of 114 countries) (Low is good)	Grants and ratings (Unrated grants are not shown)
Ghana	47	86	9	Grant GHN-102-G01-H: <u>B1, B1, B2, B1, B1, A</u> . Grant GHN-102-G02-T: <u>A, A, B1, B1, B1, A, A, A</u> . Grant GHN-202-G03-M: <u>A, B1, A, A, A, A, A, A, A, A</u> . Grant GHN-405-G04-M: <u>B1, B1, A, A, A, A, A, A, A, A, A, A</u> . Grant GHN-506-G05-T: <u>A, B1, B1, A, A, A</u> . Grant GHN-506-G06-H: <u>B1, B1, A, B1, A</u> .
Georgia	16	86	10	Grant GEO-202-G01-H: <u>B1, B1, A, A, A, A, A</u> . Grant GEO-304-G02-M: <u>A</u> . Grant GEO-405-G03-T: <u>B1, A, A, A</u> . Grant GEO-607-G04-M: <u>B1</u> . Grant GEO-607-G05-T: <u>B2</u> .
<b>Lowest-ranked countries:</b>				
Mozambique	15	40	105	Grant MOZ-202-G01-H: <u>B2, B2</u> . Grant MOZ-202-G02-H: <u>B1, B2, B2, B2, B1</u> . Grant MOZ-202-G03-M: <u>B1, B2, B2, B2</u> . Grant MOZ-202-G04-T: <u>B2, B1</u> . Grant MOZ-607-G05-H: <u>B1</u> . Grant MOZ-607-G06-M: <u>B2</u> .
Guinea-Bissau	18	38	106	Grant GNB-304-G01-T: <u>B2, B2, B2, B2, B1, B1</u> . Grant GNB-404-G02-H: <u>B2, B2, B1, B2, B1, B1</u> . Grant GNB-404-G03-M: <u>B2, B2, B2, B1</u> . Grant GNB-607-G04-M: <u>C, B2</u> .
Bolivia	13	35	107	Grant BOL-304-G01-H: <u>C, C</u> . Grant BOL-304-G02-M: <u>C, C, C</u> . Grant BOL-304-G03-T: <u>B2</u> . Grant BOL-306-G05-M: <u>B1, B1</u> . Grant BOL-306-G06-T: <u>B1, B1, B1</u> . Grant BOL-307-G07-H: <u>B1, B1</u> .
Uganda	11	35	108	Grant UGD-202-G02-M: <u>C, C</u> . Grant UGD-202-G03-T: <u>B2</u> . Grant UGD-304-G04-H: <u>C, C, B1, B1, B1</u> . Grant UGD-405-G05-M: <u>B1, B1, B1</u> .
Congo (Republic of the)	6	35	109	Grant COG-506-G01-H: <u>B2, B2, B2, B2, B2, B1</u> .
Kenya	7	34	110	Grant KEN-202-G03-H: <u>B2, B2, B2</u> . Grant KEN-202-G04-T: <u>B2</u> . Grant KEN-405-G06-M: <u>B2, B1, B2</u> .
Turkey	6	30	111	Grant TUR-405-G01-H: <u>C, B2, B2, B2, B2, B1</u> .
Algeria	4	30	112	Grant DZA-304-G01-H: <u>B2, B2, B2, B2</u> .
Papua New Guinea	11	27	113	Grant PNG-304-G01-M: <u>B2, B2, B2, C, C</u> . Grant PNG-405-G02-H: <u>B2, B2, B2, B2, B2</u> . Grant PNG-607-G03-T: <u>B1</u> .
Timor-Leste	5	24	114	Grant TMP-202-G01-M: <u>B2, B2</u> . Grant TMP-304-G02-T: <u>C, B2</u> . Grant TMP-506-G03-H: <u>B2</u> .

In the following table we provide an extensive analysis of the performance of individual PRs. Some PRs have administered just one grant; others have administered many. We compute each PR's average score based on all ratings for all grants in each country administered by that PR. (Some International NGOs have served as PR in several countries. To see their scores and ratings across multiple countries, see Table 16.)

**Table 13: Average score for each country and PR, with rating details (2006-2008)**

*(The countries are shown in alphabetical order)*

Country	PR	No. of ratings	Average score (out of 100) (High is good)	PR Rank (out of 164 PRs) (Low is good)	Grants and ratings (Unrated grants are not shown)
Afghanistan	The Ministry of Public Health of the Islamic Republic of Afghanistan	8	45	148	Grant AFG-202-G01-I: <u>B1, B1</u> . Grant AFG-405-G02-T: <u>B2, B1, B1</u> . Grant AFG-506-G03-M: <u>B2, B2, B2</u> .
Albania	Ministry of Health, Institute of Public Health	5	84	29	Grant ALB-506-G01-H: <u>B1, A, A</u> . Grant ALB-506-G02-T: <u>B1, A</u> .
Algeria	The Ministry of Health, Population and Hospital Reform of the Government of the People's Democratic Republic of Algeria	4	30	161	Grant DZA-304-G01-H: <u>B2, B2, B2, B2</u> .
Angola	UNDP	19	44	150	Grant AGO-305-G01-M: <u>B2, B2, B2, B2, B2, B2, B2, B1</u> . Grant AGO-405-G02-T: <u>B1, B1, B1, B2, B1</u> . Grant AGO-405-G03-H: <u>B2, B2, B1, B1, B1, B1</u> .
Argentina	UBATEC S.A.	8	56	121	Grant ARG-102-G02-H: <u>B2, B1, B1, B1, B1, B1, B1, B1</u> .
Armenia	The Ministry of Health of the Republic of Armenia	3	Fewer than 4 ratings	Not ranked	Grant ARM-506-G02-T: <u>B1, B1, B1</u> .
	World Vision International – Armenia Branch	6	100	4=	Grant ARM-202-G01-H: <u>A, A, A, A, A, A, A</u> .
Azerbaijan	The Ministry of Health of the Government of the Republic of Azerbaijan	12	74	59	Grant AZE-405-G01-H: <u>B2, B1, B1, B1, B1, B1, A</u> . Grant AZE-506-G02-T: <u>A, B1, A, A, A, A</u> .
Bangladesh	BRAC (Bangladesh Rural Advancement Committee)	11	93	11	Grant BAN-304-G02-T: <u>A, A, A, A, A, A</u> . Grant BAN-506-G04-T: <u>B1, A, A, A, A</u> . Grant BAN-607-G06-M: <u>B1, A</u> .
	The Economic Relations Division, Ministry of Finance, The Government of the People's Republic of Bangladesh	14	66	86	Grant BAN-202-G01-H: <u>A, B1, A, A, A</u> . Grant BAN-304-G03-T: <u>B1, A, A, B1, B1</u> . Grant BAN-506-G05-T: <u>B2, B2, B2</u> . Grant BAN-607-G07-M: <u>B2</u> . Grant BAN-607-G08-H: <u>B1</u> .
Belarus	UNDP	10	81	39	Grant BLR-304-G01-H: <u>B1, B1, B1, A, A, A, A, A, A</u> . Grant BLR-607-G02-T: <u>B2</u> .
Belize	Belize Enterprise for Sustainable Technology	9	47	147	Grant BEL-304-G01-H: <u>B2, B1, B2, B2, B1, B1, B1, B2, B1</u> .
Benin	Africare	9	69	70	Grant BEN-304-G04-M: <u>B1, B1, B1, B1, B1, B1, B1, A, A</u> .
	Ministry of Health of the Government of the Republic of Benin	8	70	68	Grant BEN-506-G05-H: <u>B1, B1, B1, B1</u> . Grant BEN-607-G06-T: <u>B1, A, A, B1, B1</u> .
	UNDP	6	67	80	Grant BEN-102-G01-M: <u>B1</u> . Grant BEN-202-G02-T: <u>B1, B1, A</u> . Grant BEN-202-G03-H: <u>B1, B1</u> .
Bhutan	Gross National Happiness (GNH) Commission, Royal Government of Bhutan	6	93	10	Grant BTN-405-G01-M: <u>A, A, B1</u> . Grant BTN-405-G02-T: <u>A, A, A</u> .



Country	PR	No. of ratings	Average score (out of 100) (High is good)	PR Rank (out of 164 PRs) (Low is good)	Grants and ratings (Unrated grants are not shown)
Bolivia	Asociación Ibis – Hivos	2	Fewer than 4 ratings	Not ranked	Grant BOL-307-G07-H: <u>B1, B1.</u>
	Centro de Investigación, Educación y Servicios (CIES)	6	5	164	Grant BOL-304-G01-H: <u>C, C.</u> Grant BOL-304-G02-M: <u>C, C, C.</u> Grant BOL-304-G03-T: <u>B2.</u>
	UNDP	5	60	117	Grant BOL-306-G05-M: <u>B1, B1.</u> Grant BOL-306-G06-T: <u>B1, B1, B1.</u>
Bosnia and Herzegovina	UNDP	4	65	89	Grant BIH-506-G01-H: <u>B2, A, A.</u> Grant BIH-607-G02-T: <u>B2.</u>
Botswana	The Ministry of Finance and Development Planning of the Government of Botswana	3	Fewer than 4 ratings	Not ranked	Grant BOT-506-G02-T: <u>B1, B1, A.</u>
Brazil	Fundação Ataulpho de Paiva	3	Fewer than 4 ratings	Not ranked	Grant BRA-506-G01-T: <u>B1, B1, A.</u>
	Fundação Para O Desenvolvimento Científico E Tecnológico Em Saúde (FIOTEC)	3	Fewer than 4 ratings	Not ranked	Grant BRA-506-G02-T: <u>B2, B1, B1.</u>
Bulgaria	The Ministry of Health of the Republic of Bulgaria	6	100	4=	Grant BUL-202-G01-H: <u>A, A, A, A, A, A.</u>
Burkina Faso	National Council for the Struggle against HIV/AIDS and STI (SP/CNLS-IST)	1	Fewer than 4 ratings	Not ranked	Grant BUR-607-G06-H: <u>B1.</u>
	Permanent Secretariat / National Council to Fight Against HIV/AIDS	9	59	120	Grant BUR-202-G04-H: <u>B2, B2, B2, B1.</u> Grant BUR-407-G05-T: <u>B1, B1, B1, A, A.</u>
	UNDP	6	60	113	Grant BUR-202-G02-H: <u>B1, B1, B1.</u> Grant BUR-404-G03-T: <u>B1, B1, B1.</u>
Burundi	The Permanent Executive Secretariat of the National Council for the Fight Against AIDS (SEP/CNLS)	9	69	71	Grant BRN-102-G01-H: <u>B1.</u> Grant BRN-202-G05-M: <u>B1, B1, B1, B1, A.</u> Grant BRN-506-G04-H: <u>B1, B1, A.</u>
	The Programme National Lèpre et Tuberculose (PNLT) of the Government of the Republic of Burundi	5	62	103	Grant BRN-405-G03-T: <u>B2, B1, B1, B1, A.</u>
	The Projet Sante et Population II of The Ministry of Public Health in the Republic of Burundi	1	Fewer than 4 ratings	Not ranked	Grant BRN-202-G02-M: <u>B1.</u>
Cambodia	The Ministry of Health of the Government of Cambodia	41	64	99	Grant CAM-202-G02-H: <u>B1, B1, B1, B1, A, B1, B1.</u> Grant CAM-202-G03-M: <u>B1, B1, B1, A, B1, B1.</u> Grant CAM-202-G04-T: <u>B1, B1, A, A, A, A.</u> Grant CAM-405-G05-H: <u>B2, B1, A, B1, B1.</u> Grant CAM-405-G06-M: <u>B2, B2, B1, B1, B1, B1.</u> Grant CAM-506-G07-H: <u>B1, B1, B1.</u> Grant CAM-506-G08-S: <u>B1, B2, B1.</u> Grant CAM-506-G09-T: <u>B1, B1, B1.</u> Grant CAM-102-G01-H: <u>B1, B1.</u>
Cameroon	CARE International in Cameroon	5	84	30	Grant CMR-404-G04-H: <u>A, A, B1, B1, A.</u>
	The Ministry of Public Health of the Government of the Republic of Cameroon	27	63	101	Grant CMR-304-G01-H: <u>B2, B1, B1, B1, B1, A, B1.</u> Grant CMR-304-G02-M: <u>B2, B1, B1, B2, B1, B1, B1, B1, B1.</u> Grant CMR-304-G03-T: <u>B1, A, B1, A, A, A.</u> Grant CMR-506-G05-H: <u>B1, B1, A.</u> Grant CMR-506-G06-M: <u>B2, B2.</u>
Central African Republic	UNDP	18	56	124	Grant CAF-202-G01-H: <u>A, B1, B1, B1, B1, B1.</u> Grant CAF-404-G02-H: <u>B1, B1, B1, B1.</u> Grant CAF-404-G03-T: <u>B2, B1, B1, B1, B1, B1.</u> Grant CAF-405-G04-M: <u>B2, B2, B2.</u>



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Chad	The Fonds de Soutien aux Activités en matière de Population (FOSAP, Support Fund for Population Activities)	9	48	146	Grant TCD-202-G01-T: <u>B1, B1, B1, C</u> . Grant TCD-304-G02-H: <u>A, B1, B2, B2, B2</u> .
Chile	Consejo de las Américas	5	56	122	Grant CHL-102-G01-H: <u>B1, B2, B2, B1, A</u> .
China	The Chinese Centre for Disease Control and Prevention of the Government of the People's Republic of China	52	77	49	Grant CHN-102-G01-T: <u>B1, B1, B1, B1, A, A, A, A, A</u> . Grant CHN-102-G02-M: <u>B1, B1, B1, B1, A, A</u> . Grant CHN-304-G03-H: <u>A, A, A, A, A, A</u> . Grant CHN-405-G04-T: <u>B1, B1, B1, A, B1, A, A, A</u> . Grant CHN-405-G05-H: <u>B1, B1, B1, B1, B1, B1, A</u> . Grant CHN-506-G06-H: <u>A, A, A, A, A</u> . Grant CHN-506-G07-M: <u>B1, B1, B1</u> . Grant CHN-506-G08-T: <u>B2, B2, B2</u> . Grant CHN-607-G09-M: <u>B1, B1</u> . Grant CHN-607-G10-H: <u>B1, A</u> .
Colombia	The International Organization for Migration (IOM)	9	74	58	Grant COL-202-G01-H: <u>B2, B1, B1, B1, B1, A, A, A, A</u> .
Comoros	Association Comorienne pour le Bien-Etre de la Famille (ASCOBEF)	10	63	102	Grant COM-202-G01-M: <u>B2, B2, B1, B1, A</u> . Grant COM-304-G02-H: <u>B2, B1, B1, A, A</u> .
Congo (Democratic Republic of the)	UNDP	24	48	145	Grant ZAR-202-G01-T: <u>B1, B1</u> . Grant ZAR-304-G02-H: <u>B2, B2, B2, B1, B1, B1, B1, A</u> . Grant ZAR-304-G03-M: <u>B2, B2, B2, B2, B2, B1, B1, B2</u> . Grant ZAR-506-G04-T: <u>B1, B1, B1, B2</u> . Grant ZAR-607-G05-T: <u>B2</u> .
Congo (Republic of the)	Secretariat Executif du Conseil National de Lutte Contre le Sida (CNLS)	6	35	156	Grant COG-506-G01-H: <u>B2, B2, B2, B2, B2, B1</u> .
Costa Rica	HIVOS (Humanistic Institute for Cooperation with Developing Countries)	8	76	52	Grant COR-202-G02-H: <u>B1, B2, B1, B1, A, A, A, A</u> .
Cote d'Ivoire	CARE Cote d'Ivoire	1	Fewer than 4 ratings	Not ranked	Grant CIV-304-G02-H: <u>A</u> .
	CARE FRANCE	5	54	129	Grant CIV-506-G04-H: <u>B1, B2, B1, B1, B1</u> .
	CARE International in Cote d'Ivoire	2	Fewer than 4 ratings	Not ranked	Grant CIV-202-G05-H: <u>B1, B1</u> .
	UNDP	6	55	127	Grant CIV-202-G01-H: <u>B2</u> . Grant CIV-304-G03-T: <u>B1, B1, B1, B1, B1</u> .
Croatia	The Ministry of Health and Social Welfare of the Republic of Croatia	3	Fewer than 4 ratings	Not ranked	Grant HRV-202-G01-H: <u>B1, A, A</u> .
Cuba	UNDP	10	80	40	Grant CUB-202-G01-H: <u>A, A, B1, B1, A, A, B1, B1, B1, A</u> .
Djibouti	Executive secretariat for the fight against AIDS, Malaria and Tuberculosis	17	71	66	Grant DJB-404-G01-H: <u>B1, B1, A, A, B1, B1, B1, B1, A, A</u> . Grant DJB-607-G02-M: <u>B1, B1, B2</u> . Grant DJB-607-G03-T: <u>A, A, B1</u> . Grant DJB-607-G04-H: <u>B2</u> .
Dominican Republic	Asociación Dominicana Pro-Bienestar de la Familia (PROFAMILIA)	7	61	106	Grant DMR-304-G02-T: <u>B2, B1, B1, B1, B1, B1, A</u> .
	Consejo Presidencial del SIDA (COPRESIDA) of the Government of the Dominican Republic	12	83	34	Grant DMR-202-G01-H: <u>B1, B1, A, A, A, B1, B1, B1, A, A, A, A</u> .

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Ecuador	CARE Ecuador	8	66	83	Grant ECU-202-G03-H: <u>B2, A, B1, B1, B1, B1, B1, A.</u>
	CARE International Ecuador	9	64	92	Grant ECU-405-G02-T: <u>B1, B1, B1, B1, A, B1, B1, B1, B1.</u>
	The Ministry of Public Health of the Republic of Ecuador	12	51	141	Grant ECU-202-G01-H: <u>B2, B2, B2, B2, B2, B1, B1, A, B1, B1, B1, B1.</u>
Egypt	National Tuberculosis Control Program, The Ministry of Health and Population of the Government of Egypt	8	61	107	Grant EGY-202-G01-T: <u>B2, B1, B1, B1, B1, B1.</u> Grant EGY-607-G02-T: <u>A, B1.</u>
El Salvador	Ministry of Health	9	100	1	Grant SLV-202-G03-H: <u>A, A, A, A, A.</u> Grant SLV-202-G04-T: <u>A, A, A, A.</u>
	UNDP	9	78	47	Grant SLV-202-G02-T: <u>A.</u> Grant SLV-202-G01-H: <u>B1, B1, B1, A, B1, B1, A, A.</u>
Equatorial Guinea	Medical Care Development International	6	50	143	Grant GNQ-506-G02-M: <u>B1, B1, B1, B2, B1, B2.</u>
	UNDP	5	42	151	Grant GNQ-405-G01-H: <u>B2, B1, B2, B2, B1.</u>
Eritrea	The Ministry of Health of the Government of the State of Eritrea	9	60	112	Grant ERT-202-G01-M: <u>B1, B1, B1, B1.</u> Grant ERT-304-G02-H: <u>B1, B1, B1, B1.</u> Grant ERT-607-G05-M: <u>B1.</u>
Estonia	The National Institute for Health Development of the Ministry of Social Affairs of Estonia	5	76	54	Grant EST-202-G01-H: <u>B1, B1, A, A, A.</u> Grant EST-202-G01-H: <u>B1.</u>
Ethiopia	Ministry of Health, Federal Democratic Republic of Ethiopia	10	51	140	Grant ETH-506-G05-M: <u>B1, B1, B1, B1.</u> Grant ETH-102-G01-T: <u>B2, B2, B2, B1.</u> Grant ETH-202-G02-M: <u>B1, B1.</u>
	The HIV/AIDS Prevention and Control Office	9	60	111	Grant ETH-202-G03-H: <u>B1, B1, B1, B1.</u> Grant ETH-405-G04-H: <u>B1, B1, B1, B1, B1.</u>
Gabon	UNDP	15	53	134	Grant GAB-304-G01-H: <u>B2, B1, B1, B1, A.</u> Grant GAB-404-G02-M: <u>B2, B2, B1, B2, B1.</u> Grant GAB-506-G03-M: <u>B1, B1, B1, B2, B1.</u>
Gambia	Department of State for Health and Social Welfare	16	86	22	Grant GMB-506-G03-T: <u>A, B1, A, A, A.</u> Grant GMB-304-G02-M: <u>B1, A, A, A, A, A, A.</u> Grant GMB-607-G04-M: <u>B2, B1, B1.</u>
	The National AIDS Secretariat of the Republic of the Gambia	8	65	88	Grant GMB-304-G01-H: <u>B1, B1, B1, B1, B1, B1, A.</u>
Georgia	The Georgia Health and Social Projects Implementation Center	16	86	23	Grant GEO-202-G01-H: <u>B1, B1, A, A, A, A, A.</u> Grant GEO-304-G02-M: <u>A, A, A, A, A, A, A.</u> Grant GEO-405-G03-T: <u>B1, A, A, A, A, A.</u> Grant GEO-607-G04-M: <u>B1.</u> Grant GEO-607-G05-T: <u>B2.</u>
Ghana	The Ministry of Health of the Republic of Ghana	47	86	21	Grant GHN-102-G01-H: <u>B1, B1, B2, B1, B1, A.</u> Grant GHN-102-G02-T: <u>A, A, B1, B1, B1, A, A, A.</u> Grant GHN-202-G03-M: <u>A, B1, A, A, A, A, A, A, A.</u> Grant GHN-405-G04-M: <u>B1, B1, A, A, A, A, A, A, A, A, A.</u> Grant GHN-506-G05-T: <u>A, B1, B1, A, A, A.</u> Grant GHN-506-G06-H: <u>B1, B1, A, B1, A.</u>
Global(LWF)	The Lutheran World Federation	2	Fewer than 4 ratings	Not ranked	Grant WRL-102-G01-H: <u>A, A.</u>
Guatemala	Fundación Visión Mundial Guatemala	21	76	55	Grant GUA-304-G01-H: <u>B2, B1, B1, B1, A, A, A, A, B1, A, A.</u> Grant GUA-405-G02-M: <u>B1, B1, B1, B1, B1, A, A, B1, B1, A.</u>
Guinea	The Ministry of Public Health of the Government of the Republic of Guinea	17	51	139	Grant GIN-202-G01-H: <u>B2, B2, B2, B1, B1, B1, B1, B1.</u> Grant GIN-202-G02-M: <u>B2.</u> Grant GIN-506-G03-T: <u>B2, B1, B1, B1, B1, B1, B1, B1.</u>

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Guinea-Bissau	Ministry of Health	2	Fewer than 4 ratings	Not ranked	Grant GNB-607-G04-M: <u>C, B2.</u>
	UNDP	16	41	153	Grant GNB-304-G01-T: <u>B2, B2, B2, B2, B1, B1.</u> Grant GNB-404-G02-H: <u>B2, B2, B1, B2, B1, B1.</u> Grant GNB-404-G03-M: <u>B2, B2, B2, B1.</u>
Guyana	The Ministry of Health of Guyana	12	77	50	Grant GYA-304-G01-H: <u>B1, B1, A, A, A, A.</u> Grant GYA-304-G02-M: <u>A, B1, B1.</u> Grant GYA-405-G03-T: <u>B1, B1, B1.</u>
Haiti	Fondation SOGEBANK	34	66	85	Grant HTI-102-G01-H: <u>B1, B1, B1, B1, A, A, A, A, A, A.</u> Grant HTI-304-G03-M: <u>B1, B1, B2, B1, B1, B1, B1, B1, B1.</u> Grant HTI-304-G04-T: <u>B1, B2, B1, B1, B1, B1, B1, B1, B1.</u> Grant HTI-506-G05-H: <u>B2, B2, B1, B1, A.</u>
Honduras	Cooperative Housing Foundation, (d/b/a CHF International)	2	Fewer than 4 ratings	Not ranked	Grant HND-102-G04-H: <u>A.</u> Grant HND-102-G05-M: <u>B1.</u>
	UNDP	17	86	20	Grant HND-102-G01-H: <u>B1, A, A, A, A, A.</u> Grant HND-102-G02-T: <u>A, B1, B1, A, B1.</u> Grant HND-102-G03-M: <u>A, B1, B1, A, A, A.</u>
India	India HIV/AIDS Alliance	2	Fewer than 4 ratings	Not ranked	Grant IDA-607-G12-H: <u>A, A.</u>
	The Department of Economic Affairs of the Government of India	33	78	44	Grant IDA-102-G01-T: <u>A.</u> Grant IDA-202-G02-H: <u>B1, B1, B1, A, A, A.</u> Grant IDA-202-G03-T: <u>B1, B1, B1, B1, B1, A.</u> Grant IDA-304-G04-C: <u>B1, B1, A.</u> Grant IDA-405-G06-H: <u>B1, A, A, A, A, A, A.</u> Grant IDA-405-G08-T: <u>B1, B1, A, A, A, A, A, A.</u> Grant IDA-607-G09-T: <u>B1, B1, A.</u> Grant IDA-405-G07-M: <u>B1, B1, B1.</u>
	The Population Foundation of India	11	85	24	Grant IDA-405-G05-H: <u>B1, B1, A, B1, B1, A, A, A, A.</u> Grant IDA-607-G10-H: <u>A, A.</u>
Indonesia	Directorate General of Disease Control and Environmental Health of The Ministry of Health of The Republic of Indonesia	1	Fewer than 4 ratings	Not ranked	Grant IND-607-G06-M: <u>A.</u>
	Directorate of Directly Transmitted Disease Control of the Ministry of Health of the Government of The Republic of Indonesia	13	49	144	Grant IND-102-G03-H: <u>B2, B2, B2.</u> Grant IND-102-G01-T: <u>B1, A, B1, B1, B1.</u> Grant IND-405-G04-H: <u>B2, B2, B1, B1, B2.</u>
	Directorate of Vector Borne Disease Control of the Ministry of Health of the Republic of Indonesia	5	60	118	Grant IND-102-G02-M: <u>B1, B1, B1, B1, B1.</u>
Iran (Islamic Republic of)	UNDP	7	51	138	Grant IRN-202-G01-H: <u>B2, B2, B1, B1, B1, B1, B1.</u>
Jamaica	The Ministry of Health of the Government of Jamaica	7	89	17	Grant JAM-304-G01-H: <u>B1, A, B1, A, A, A, A.</u>
Jordan	Ministry of Health / National Tuberculosis Program	3	Fewer than 4 ratings	Not ranked	Grant JOR-506-G02-T: <u>A, B1, A.</u>
	The Ministry of Health of the Government of the Hashemite Kingdom of Jordan	3	Fewer than 4 ratings	Not ranked	Grant JOR-202-G01-H: <u>A, A.</u> Grant JOR-607-G03-H: <u>B2.</u>

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Kazakhstan	National Center of TB Problems of the Ministry of Health of the Republic of Kazakhstan	2	Fewer than 4 ratings	Not ranked	Grant KAZ-607-G02-T: <u>B1, B1.</u>
	The Republican Center for Prophylactics and Control of AIDS of the Government of the Republic of Kazakhstan	7	71	65	Grant KAZ-202-G01-H: <u>B1, B1, A, B1, B1, B1, A.</u>
Kenya	The Ministry of Finance of the Government of the Republic of Kenya	7	34	157	Grant KEN-202-G03-H: <u>B2, B2, B2.</u> Grant KEN-202-G04-T: <u>B2.</u> Grant KEN-405-G06-M: <u>B2, B1, B2.</u>
Kosovo (Serbia)	United Nations Interim Administration in Kosovo	6	73	62	Grant KOS-405-G01-T: <u>A.</u> Grant KOS-405-G01-T: <u>B1, B1, B1, B1, A.</u>
Kyrgyzstan	National Center of Phthiology under the Ministry of Health of the Republic of Kyrgyzstan	5	78	46	Grant KGZ-607-G04-T: <u>A.</u> Grant KGZ-202-G02-T: <u>B1, A, B2, A.</u>
	State Sanitary Epidemiological Department	4	90	15	Grant KGZ-506-G03-M: <u>B1, A, A, A.</u>
	The National AIDS Center of the Government of the Republic of Kyrgyzstan	5	76	53	Grant KGZ-202-G01-H: <u>B1, B1, B1, A, A.</u>
Lao PDR	The Ministry of Health of the Government of the Lao People's Democratic Republic	41	65	90	Grant LAO-102-G01-H: <u>B1, B1, B1, B1, B1, B1, A, A.</u> Grant LAO-102-G02-M: <u>B1, B1, B1, B1, B1, B1.</u> Grant LAO-202-G03-T: <u>B1, B1, B1, B1, B1, B1, A.</u> Grant LAO-405-G04-H: <u>B1, B1, B1, B1, B1, A.</u> Grant LAO-405-G05-M: <u>B1, B1, B1, B1, B1.</u> Grant LAO-405-G06-T: <u>B1, B1, B1, B1, B1, A.</u> Grant LAO-607-G07-M: <u>B1.</u> Grant LAO-607-G08-H: <u>B1.</u>
Lesotho	The Ministry of Finance and Development Planning of the Government of the Kingdom of Lesotho	14	61	104	Grant LSO-202-G01-H: <u>B2, B1, B1, B1, B1, B1.</u> Grant LSO-202-G02-T: <u>B2, B1, B1.</u> Grant LSO-506-G03-H: <u>A, B1, B1, A.</u> Grant LSO-607-G04-T: <u>B1.</u>
Liberia	UNDP	18	56	125	Grant LBR-202-G01-H: <u>B2, B1, B2, B2.</u> Grant LBR-202-G02-T: <u>B2, B1, B2, B2, B1.</u> Grant LBR-304-G03-M: <u>B2, B1, B1, B2, B1.</u> Grant LBR-607-G04-H: <u>A, A, A, A.</u>
Macedonia, FYR	The Ministry of Health of the Government of the Former Yugoslav Republic of Macedonia	11	82	38	Grant MKD-304-G01-H: <u>B1, B1, B1, A, A, A, A.</u> Grant MKD-506-G02-T: <u>A.</u> Grant MKD-506-G02-T: <u>B1, B1, A.</u>
Madagascar	Catholic Relief Services – Madagascar	5	54	131	Grant MDG-202-G02-H: <u>B1, B2, B1, B1, B1.</u>
	Population Services International	8	85	25	Grant MDG-202-G03-H: <u>A.</u> Grant MDG-405-G07-M: <u>A, A, B1, B1, B1, A, A.</u>
	S�cretariat Ex�cutif du Comit� National de Lutte Contre le VIH/SIDA	12	64	96	Grant MDG-304-G04-H: <u>B1, B1, B1, A.</u> Grant MDG-404-G08-T: <u>B1, B2, B1, B1, B1, B1, B1, A.</u>
	Unit� de Gestion des Projets d'Appui au Secteur Sant�	10	77	48	Grant MDG-304-G05-M: <u>B1, B1, A, A, A.</u> Grant MDG-405-G06-M: <u>B2, B1, B1, A, A.</u>
Malawi	The Ministry of Health of the Republic of Malawi	3	Fewer than 4 ratings	Not ranked	Grant MLW-506-G04-S: <u>B2, B2.</u> Grant MLW-202-G02-M: <u>B1.</u>
	The Registered Trustees of the National AIDS Commission Trust of the Republic of Malawi	11	55	126	Grant MLW-102-G01-H: <u>A, B1, B1, B1, B1, B1, B1, B2.</u> Grant MLW-506-G03-H: <u>B2, B2.</u>

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Mali	The Ministry of Health of the Government of the Republic of Mali	12	67	79	Grant MAL-102-G01-M: <u>B1, B1, B1, B1</u> . Grant MAL-405-G03-T: <u>A, B1, B1, B1, B1, B1, A</u> .
	The National High Council for HIV/AIDS control of the government of the Republic of Mali	8	68	75	Grant MAL-405-G02-H: <u>B2, B2, A, A, B1, B1, B1, A</u> .
Mauritania	S�cretariat Ex�cutif, Comit� National de Lutte Contre le SIDA	2	Fewer than 4 ratings	Not ranked	Grant MRT-506-G03-H: <u>B1, B2</u> .
	UNDP	8	75	56	Grant MRT-202-G01-T: <u>B1, A, B1</u> . Grant MRT-202-G02-M: <u>B1, A, B1, B1</u> . Grant MRT-607-G04-M: <u>A</u> .
Moldova	The Project Coordination, Implementation and Monitoring Unit of the Ministry of Health of the Republic of Moldova	9	82	37	Grant MOL-102-G01-C: <u>B1, B1, B1, B1, A, A, A</u> . Grant MOL-607-G02-T: <u>A</u> . Grant MOL-607-G03-H: <u>A</u> .
Mongolia	Ministry of Health	19	89	16	Grant MON-506-G04-H: <u>B1, A, B1</u> . Grant MON-102-G01-T: <u>B1, A, A, A, A, A, A</u> . Grant MON-202-G02-H: <u>A, A, A, A, A, A</u> . Grant MON-405-G03-T: <u>B1, B1, A, A, A</u> .
Montenegro	UNDP	5	84	31	Grant MNT-506-G01-H: <u>A, A, A</u> . Grant MNT-607-G02-T: <u>B1, B1</u> .
Morocco	The Ministry of Health of the Government of the Kingdom of Morocco	7	80	42	Grant MOR-102-G01-H: <u>A, A, A</u> . Grant MOR-607-G02-H: <u>A, A</u> . Grant MOR-607-G03-T: <u>B2, B2</u> .
Mozambique	The Ministry of Health of the Government of Mozambique	13	42	152	Grant MOZ-202-G02-H: <u>B1, B2, B2, B2, B1</u> . Grant MOZ-202-G03-M: <u>B1, B2, B2, B2</u> . Grant MOZ-202-G04-T: <u>B2, B1</u> . Grant MOZ-607-G05-H: <u>B1</u> . Grant MOZ-607-G06-M: <u>B2</u> .
	The National AIDS Council (CNCS) of Mozambique	2	Fewer than 4 ratings	Not ranked	Grant MOZ-202-G01-H: <u>B2, B2</u> .
Multi-country Africa (West Africa Corridor Program)	Abidjan-Lagos Corridor Organization (OCAL/ALCO)	1	Fewer than 4 ratings	Not ranked	Grant MAW-607-G01-H: <u>B2</u> .
Multi-country Africa (RMCC)	The South African Medical Research Council	7	94	8	Grant MAF-202-G01-M: <u>A, A, A, A, A</u> . Grant MAF-506-G02-M: <u>B1, A</u> .
Multi-country Americas (Andean)	The Organismo Andino de Salud – Convenio Hip�lito Unanue	9	64	94	Grant MAA-305-G01-M: <u>B1, B1, A, B1, B1, B1, B1, B1, B1</u> .
Multi-country Americas (CARICOM)	The Caribbean Community Secretariat	8	54	132	Grant MAC-304-G01-H: <u>B2, B2, B2, B1, A, B1, B1, B1</u> .
Multi-country Americas (CRN+)	THE CARIBBEAN REGIONAL NETWORK OF PEOPLE LIVING WITH HIV/AIDS (CRN+)	6	52	137	Grant MAN-405-G01-H: <u>B1, B2, B2, B2, B1, A</u> .
Multi-country Americas (Meso)	INSTITUTO NACIONAL DE SALUD P�BLICA (INSP)	3	Fewer than 4 ratings	Not ranked	Grant MAM-405-G01-H: <u>B2, B1, A</u> .
Multi-country Americas (OECS)	The Organization Of Eastern Caribbean States	6	60	116	Grant MAE-305-G01-H: <u>B1, B1, B1, B1, B1, B1</u> .
Multi-country Western Pacific	Secretariat of the Pacific Community	15	66	84	Grant MWP-506-G04-M: <u>A</u> . Grant MWP-507-G05-M: <u>B1</u> . Grant MWP-202-G01-H: <u>B1, B2, B1, B1, B1</u> . Grant MWP-202-G02-M: <u>B1, B1, A</u> . Grant MWP-202-G03-T: <u>B1, B1, A, B1, B1</u> .

Country	PR	No. of ratings	Average score (out of 100) (High is good)	PR Rank (out of 164 PRs) (Low is good)	Grants and ratings (Unrated grants are not shown)
Namibia	The Ministry of Health and Social Services of the Government of Namibia	25	72	64	Grant NMB-202-G01-H: <u>A, A, A, A, B1, B1, B1</u> . Grant NMB-202-G02-T: <u>B2, B1, B1, B1, A, A</u> . Grant NMB-202-G03-M: <u>B1, B1, B1, B1, B1, A</u> . Grant NMB-506-G04-T: <u>B1, B1, B1, B1, A</u> . Grant NMB-607-G06-M: <u>B1</u> .
Nepal	Population Services International	4	100	7	Grant NEP-202-G04-M: <u>A, A, A, A</u> .
	The Ministry of Health of the Government of Nepal	20	53	135	Grant NEP-405-G03-T: <u>B1, B1, B1, B1, B1, B1, B1, B1, B1, B1</u> . Grant NEP-202-G01-H: <u>B2, B2, B1, B1, B1, B1, B1</u> . Grant NEP-202-G02-M: <u>B2, B2, B2, B1, B1</u> .
	UNDP	3	Fewer than 4 ratings	Not ranked	Grant NEP-202-G05-H: <u>B1, B1, A</u> .
Nicaragua	Federación NICASALUD	23	67	77	Grant NIC-202-G01-M: <u>B1, B1, B1, B1, B1, A, A, B1</u> . Grant NIC-202-G02-T: <u>B1, B1, B1, B1, B1, B1, A, B1</u> . Grant NIC-202-G03-H: <u>B1, B1, B1, B1, B1, B1, A</u> .
Niger	Centre of International Cooperation in Health and Development (CCISD)	3	Fewer than 4 ratings	Not ranked	Grant NGR-304-G02-M: <u>B2, B2, B1</u> .
	The International Federation of Red Cross and Red Crescent Societies	4	70	69	Grant NGR-405-G03-M: <u>A, B1, B1, B1</u> .
	The National Multi-sectorial Coordination Unit for the Fight Against HIV/AIDS/STI of the Government of the Republic of Niger	5	54	130	Grant NGR-304-G01-H: <u>B1, B1, B2, B1, B1</u> .
	UNDP	10	61	109	Grant NGR-306-G06-M: <u>B1</u> . Grant NGR-506-G04-M: <u>B2, B1, B1, B1, A</u> . Grant NGR-506-G05-T: <u>B1, B1, B1, B1</u> .
Nigeria	Association For Reproductive And Family Health (ARFH)	6	100	4=	Grant NGA-506-G09-H: <u>A, A, A, A, A, A</u> .
	Christian Health Association of Nigeria	6	45	149	Grant NGA-506-G06-T: <u>B2, B2, B1, B2, B1, B1</u> .
	National Action Committee on AIDS of the Federal Government of Nigeria	8	76	51	Grant NGA-102-G01-H: <u>B1</u> . Grant NGA-102-G03-H: <u>B2</u> . Grant NGA-506-G07-H: <u>A, B1, B1, A, A, A</u> .
	Society for Family Health	6	72	63	Grant NGA-407-G10-M: <u>C, B2</u> . Grant NGA-506-G08-H: <u>A, A, A, A</u> .
	The Yakubu Gowon Center for National Unity and International Cooperation	16	32	158	Grant NGA-202-G04-M: <u>B2, B2, B2, B2, B2</u> . Grant NGA-404-G05-M: <u>B2, B2, B2, B2, B2, B2, B2, B2, B2, B2, B1</u> .
Pakistan	Mercy Corps	1	Fewer than 4 ratings	Not ranked	Grant PKS-607-G06-T: <u>B1</u> .
	The National AIDS Control Programme on the Behalf of the Ministry of Health of the Government of Pakistan	18	61	108	Grant PKS-202-G01-H: <u>B1, B1, B1, B1, B1</u> . Grant PKS-202-G02-M: <u>B2, B2</u> . Grant PKS-202-G03-T: <u>B1, B1, B1, B1, A</u> . Grant PKS-304-G04-M: <u>B1</u> . Grant PKS-304-G05-T: <u>B1, B1, B1, B1, A</u> .
Panama	UNDP	1	Fewer than 4 ratings	Not ranked	Grant PAN-102-G01-T: <u>B1</u> .
Papua New Guinea	The Department of Health of the Government of Papua New Guinea	11	27	162	Grant PNG-304-G01-M: <u>B2, B2, B2, C, C</u> . Grant PNG-405-G02-H: <u>B2, B2, B2, B2, B2</u> . Grant PNG-607-G03-T: <u>B1</u> .



Country	PR	No. of ratings	Average score (out of 100) (High is good)	PR Rank (out of 164 PRs) (Low is good)	Grants and ratings (Unrated grants are not shown)
Paraguay	Alter Vida – Centro de Estudios y Formación para el Ecodesarrollo	8	80	41	Grant PRY-304-G01-T: <u>B1, B1, B1, A, A, B1, A, A.</u>
	FUNDACION COMUNITARIA CENTRO DE INFORMACION Y RECURSOS PARA EL DESARROLLO (CIRD)	4	80	43	Grant PRY-607-G02-H: <u>B1, B1, A, A.</u>
Peru	CARE Peru	23	68	73	Grant PER-202-G01-H: <u>B1, B1, B1, B1, B1, A, B1.</u> Grant PER-202-G02-T: <u>B1, B1, B1, A, A, A.</u> Grant PER-506-G03-H: <u>B1, B1, A, A.</u> Grant PER-506-G04-T: <u>B2, B2, B1, B1, A.</u> Grant PER-607-G05-H: <u>B2.</u>
Philippines	Department of Health	1	Fewer than 4 ratings	Not ranked	Grant PHL-607-G08-H: <u>B1.</u>
	Pilipinas Shell Foundation	3	Fewer than 4 ratings	Not ranked	Grant PHL-506-G05-M: <u>B1, A, A.</u>
	Tropical Disease Foundation, Inc.	29	67	78	Grant PHL-202-G01-M: <u>B1, B1, B1, B1, B1, B1, B1.</u> Grant PHL-202-G02-T: <u>B1, B1, A, B1, B1, B1, A.</u> Grant PHL-304-G03-H: <u>B1, B1, B1, B1, B1, B1, A.</u> Grant PHL-506-G04-H: <u>B1, A, A.</u> Grant PHL-506-G06-T: <u>B1, B1, B1.</u>
Romania	Romanian Angel Appeal Foundation	1	Fewer than 4 ratings	Not ranked	Grant ROM-607-G03-H: <u>B1.</u>
	The Ministry of Health and Family of the Government of Romania	10	65	87	Grant ROM-202-G01-H: <u>A, B1, B1, A, B1.</u> Grant ROM-202-G02-T: <u>B1, B2, B1, B1, B1.</u>
Russian Federation	Partners In Health	8	100	2	Grant RUS-304-G02-T: <u>A, A, A, A, A, A, A, A.</u>
	Russian Harm Reduction Network	8	68	76	Grant RUS-506-G05-H: <u>B2, B2, B1, B1, B1, A, A, A.</u>
	The Open Health Institute	7	100	3	Grant RUS-304-G01-H: <u>A, A, A, A, A, A, A.</u>
	The Russian Health Care Foundation	17	74	60	Grant RUS-405-G03-H: <u>A, B1, B1, B1, B1, B1, B1, A.</u> Grant RUS-405-G04-T: <u>B1, B1, B1, B1, A, A, A, A, B1.</u>
Rwanda	Ministry of Health of the Republic of Rwanda	21	92	12	Grant RWN-506-G06-M: <u>A, B1.</u> Grant RWN-606-G07-T: <u>B1.</u> Grant RWN-607-G08-H: <u>A.</u> Grant RWN-102-G01-C: <u>A.</u> Grant RWN-304-G02-H: <u>A, A, A, A.</u> Grant RWN-304-G03-M: <u>B1, A, A, A.</u> Grant RWN-404-G04-T: <u>A, A, A, A.</u> Grant RWN-505-G05-S: <u>A, A, B1, A.</u>
Sao Tome and Principe	UNDP	17	74	61	Grant STP-405-G01-M: <u>B1, B1, B1, B1, B1, B1, A, A, A, A, A.</u> Grant STP-506-G02-H: <u>B1, B1, B1, B1, B1, A.</u>
Senegal	Alliance Nationale Contre le SIDA	8	85	26	Grant SNG-102-G04-H: <u>B1, B1, A, A, A.</u> Grant SNG-607-G06-H: <u>B1, A, A.</u>
	The Ministry of Health of the Government of the Republic of Senegal	8	75	57	Grant SNG-405-G03-M: <u>B1, B1, A, A, A, B1, B1, B1.</u>
	The National AIDS Council of Senegal	11	78	45	Grant SNG-102-G01-H: <u>A, B1, B1, A, B1, A, A, B1.</u> Grant SNG-607-G05-H: <u>B1, B1, A.</u>
Serbia	Ministry of Health	2	Fewer than 4 ratings	Not ranked	Grant SER-607-G03-H: <u>B1, A.</u>
	The Economics Institute in Belgrade	2	Fewer than 4 ratings	Not ranked	Grant SER-102-G01-H: <u>B1, B1.</u>
	The Ministry of Health of the Republic of Serbia of the Government of Serbia and Montenegro	9	87	18	Grant SER-304-G02-T: <u>B1, B1, B1, A, A, A, A, A.</u>

Country	PR	No. of ratings	Average score (out of 100) (High is good)	PR Rank (out of 164 PRs) (Low is good)	Grants and ratings (Unrated grants are not shown)
Sierra Leone	The Sierra Leone National HIV/AIDS Secretariat	9	64	95	Grant SLE-405-G02-H: <u>B1, B1, B1, B1, B1, B1, B1, A</u> . Grant SLE-607-G04-H: <u>B1</u> .
	The Sierra Leone Red Cross Society	11	70	67	Grant SLE-202-G01-T: <u>A, B1, B1, A, B1, A, A, A</u> . Grant SLE-405-G03-M: <u>B2, B2, B2</u> .
Somalia	UNICEF	9	69	72	Grant SOM-202-G01-M: <u>B1, B1, B1, B1, B1, B1, B1, B1, A</u> . Grant SOM-405-G03-H: <u>B1, B1, B1, A, B1</u> . Grant SOM-607-G04-M: <u>A</u> .
	World Vision – Somalia	9	87	19	Grant SOM-304-G02-T: <u>B1, B1, A, A, A, B1, A, A, A</u> .
South Africa	The National Department of Health of the Government of the Republic of South Africa	6	30	159	Grant SAF-202-G05-C: <u>B1, B2, B2, B2, B2</u> . Grant SAF-607-G06-H: <u>C</u> .
	The National Treasury of the Republic of South Africa	6	60	114	Grant SAF-102-G02-C: <u>B1, B1</u> . Grant SAF-102-G03-C: <u>B1, B1, B1, B1</u> .
	The Provincial Health Department of the Western Cape, South Africa	6	93	9	Grant SAF-304-G04-H: <u>B1, A, A, A, A, A</u> .
Sri Lanka	Lanka Jatika Sarvodaya Shramadana Sangamaya	3	Fewer than 4 ratings	Not ranked	Grant SRL-102-G02-M: <u>B2</u> . Grant SRL-405-G06-M: <u>B1, B1</u> .
	The Ministry of Healthcare, Nutrition & Uva Wellness Development of the Government of Sri Lanka	10	60	110	Grant SRL-102-G01-M: <u>B1, B1, B1, B1</u> . Grant SRL-102-G03-T: <u>B1, B1</u> . Grant SRL-405-G05-M: <u>B1, B1, B1, B1</u> .
Sudan	UNDP	25	56	123	Grant SUD-202-G01-M: <u>B1, B1, B1, B1, B1</u> . Grant SUD-202-G02-T: <u>B1, B1, B1, B1</u> . Grant SUD-202-G03-M: <u>B1, B2, B1, B1, A</u> . Grant SUD-305-G04-H: <u>B1, B1, B1, B1, B1, B1</u> . Grant SUD-405-G05-H: <u>B1</u> . Grant SUD-506-G06-T: <u>C</u> . Grant SUD-506-G07-T: <u>B2, B2, B1</u> . Grant SUD-506-G08-H: <u>B1</u> .
Suriname	Medische Zending – Primary Health Care Suriname	7	90	14	Grant SUR-404-G02-M: <u>B2, A, A, A, A, A, A</u> .
	The Ministry of Health of the Government of the Republic of Suriname	7	61	105	Grant SUR-305-G01-H: <u>B2, B1, B1, A, B1, B1</u> . Grant SUR-506-G03-H: <u>B1</u> .
Swaziland	The National Emergency Response Council on HIV/AIDS (NERCHA) of the Government of the Kingdom of Swaziland	14	54	133	Grant SWZ-202-G01-H: <u>B2, B1, B1, B1, B1, B1, B1</u> . Grant SWZ-202-G02-M: <u>B1, B1, B1</u> . Grant SWZ-304-G03-T: <u>B2, B1</u> . Grant SWZ-405-G04-H: <u>B1, B2</u> .
Syrian Arab Republic	UNDP	1	Fewer than 4 ratings	Not ranked	Grant SYR-607-G01-T: <u>B1</u> .
Tajikistan	Project HOPE	5	92	13	Grant TAJ-304-G02-T: <u>B1, A, A, A, A</u> .
	UNDP	16	83	35	Grant TAJ-404-G03-H: <u>B1, B1, B1, A, A, B1</u> . Grant TAJ-506-G04-M: <u>B1, A, A, A, A, A, A</u> . Grant TAJ-607-G05-H: <u>A, B1</u> . Grant TAJ-607-G06-T: <u>B1</u> .
Tanzania	African Medical and Research Foundation (AMREF)	2	Fewer than 4 ratings	Not ranked	Grant TNZ-405-G07-H: <u>B1, B1</u> .
	Pact Tanzania	1	Fewer than 4 ratings	Not ranked	Grant TNZ-405-G05-H: <u>B1</u> .
	Population Services International	3	Fewer than 4 ratings	Not ranked	Grant TNZ-405-G06-H: <u>A, A, A</u> .
	The Ministry of Finance of the Government of the United Republic of Tanzania	8	53	136	Grant TNZ-304-G03-C: <u>B1, B1</u> . Grant TNZ-405-G04-H: <u>B2, B2, B1</u> . Grant TNZ-405-G08-M: <u>B1, B1, B1</u> .
	The Ministry of Health of the Government of the United Republic of Tanzania	5	84	27	Grant TNZ-102-G01-M: <u>A, B1, A, B1, A</u> .



Country	PR	No. of ratings	Average score (out of 100) (High is good)	PR Rank (out of 164 PRs) (Low is good)	Grants and ratings (Unrated grants are not shown)
Thailand	RAKS THAI FOUNDATION	11	65	91	Grant THA-202-G03-H: <u>B1, B1, B1, B1, B1, B1, A, A</u> . Grant THA-304-G06-H: <u>B2, B1, B1</u> .
	The Ministry of Public Health of the Government of Thailand	27	64	97	Grant THA-102-G01-H: <u>B1, B1, B1, A, A, B1, A</u> . Grant THA-102-G02-T: <u>B1, B1, B1, B1, B1, A</u> . Grant THA-607-G07-T: <u>B1</u> . Grant THA-202-G04-H: <u>B2, B2, B2, B1, B1, B1</u> . Grant THA-202-G05-M: <u>B1, B1, B1, B1, A</u> .
	World Vision Foundation of Thailand	2	Fewer than 4 ratings	Not ranked	Grant THA-607-G08-T: <u>B1, A</u> .
Timor-Leste	Ministry of Health, Timor-Leste	5	24	163	Grant TMP-202-G01-M: <u>B2, B2</u> . Grant TMP-304-G02-T: <u>C, B2</u> . Grant TMP-506-G03-H: <u>B2</u> .
Togo	Population Services International	5	84	32	Grant TGO-405-G04-H: <u>B1, A, B1, A, A</u> .
	UNDP	16	39	154	Grant TGO-202-G01-H: <u>B1, B2</u> . Grant TGO-304-G02-M: <u>B1, B2, B2, B1, B1</u> . Grant TGO-304-G03-T: <u>B2, B1, B2</u> . Grant TGO-405-G05-M: <u>B2, B2, B2, B1</u> . Grant TGO-607-G06-M: <u>C</u> . Grant TGO-607-G07-T: <u>B2</u> .
Tunisia	National Office for Family and Population (Office National de la famille et de la population) – ONFP	1	Fewer than 4 ratings	Not ranked	Grant TUN-607-G01-H: <u>B1</u> .
Turkey	The Ministry of Health of the Government of the Republic of Turkey	6	30	160	Grant TUR-405-G01-H: <u>C, B2, B2, B2, B2, B1</u> .
Uganda	The Ministry of Finance, Planning and Economic Development of the Government of Uganda	11	35	155	Grant UGD-202-G02-M: <u>C, C</u> . Grant UGD-202-G03-T: <u>B2</u> . Grant UGD-304-G04-H: <u>C, C, B1, B1, B1</u> . Grant UGD-405-G05-M: <u>B1, B1, B1</u> .
Ukraine	All-Ukrainian Network of People Living with HIV/AIDS	3	Fewer than 4 ratings	Not ranked	Grant UKR-607-G06-H: <u>B2, B2, B2</u> .
	International HIV/AIDS Alliance in Ukraine	2	Fewer than 4 ratings	Not ranked	Grant UKR-607-G05-H: <u>B1, B1</u> .
	The International HIV/AIDS Alliance	9	64	93	Grant UKR-102-G04-H: <u>B1, B1, B1, B1, B1, B1, A, B1</u> .
Uzbekistan	The National AIDS Center of the Ministry of Health of the Government of the Republic of Uzbekistan	6	67	82	Grant UZB-304-G01-H: <u>B1, B1, B1, B1, A, B1</u> .
	The Republican Center of State Sanitary-Epidemiological Surveillance	5	84	28	Grant UZB-405-G02-M: <u>B1, B1, A, A, A</u> .
	The Republican DOTS Center of the Government of the Republic of Uzbekistan	6	67	81	Grant UZB-405-G03-T: <u>A, B1, B1, B1, B1, B1</u> .
Viet Nam	The Ministry of Health of the Government of Viet Nam	10	64	98	Grant VTN-102-G01-H: <u>B1, B1, B1, B1, B1, B1</u> . Grant VTN-102-G02-T: <u>B1, B1, B1, A</u> .
	The National Institute of Malariology, Parasitology and Entomology / Ministry of Health of the Government of the Socialist Republic of Viet Nam	9	82	36	Grant VTN-304-G03-M: <u>B1, B1, B1, B1, A, A, A, A, A</u> .

Country	PR	No. of ratings	Average score (out of 100) (High is good)	PR Rank (out of 164 PRs) (Low is good)	Grants and ratings (Unrated grants are not shown)
Yemen	National Population Council – Technical Secretariat	2	Fewer than 4 ratings	Not ranked	Grant YEM-305-G03-H: <u>B2, B2</u>
	The National AIDS Program	3	Fewer than 4 ratings	Not ranked	Grant YEM-305-G02-H: <u>B2, B2, B2</u>
	The National Malaria Programme at the Ministry of Public Health and Population of the Republic of Yemen	6	60	115	Grant YEM-202-G01-M: <u>B1, B1, B1, B1, B1, B1</u>
	The National Tuberculosis Control Program	5	60	119	Grant YEM-405-G04-T: <u>B1, B1, B1, B1, B1</u>
Zambia	Ministry of Health of the Government of the Republic of Zambia	11	50	142	Grant ZAM-102-G01-H: <u>B1</u> . Grant ZAM-102-G02-M: <u>B2, B1, A</u> . Grant ZAM-102-G03-T: <u>B1</u> . Grant ZAM-405-G09-H: <u>B2, B2, B1</u> . Grant ZAM-405-G13-M: <u>B2, B2, B1</u>
	The Churches Health Association of Zambia	23	63	100	Grant ZAM-102-G04-H: <u>B1, B1, B1, A, A</u> . Grant ZAM-102-G05-M: <u>B2, B1, B1, B1, B1</u> . Grant ZAM-102-G06-T: <u>B1, B1, B1, A, A</u> . Grant ZAM-405-G10-H: <u>B2, B2, B1, A</u> . Grant ZAM-405-G14-M: <u>B2, B1, B1, B1</u>
	The Ministry of Finance and National Planning of the Government of Zambia	4	55	128	Grant ZAM-102-G07-H: <u>B2</u> . Grant ZAM-405-G12-H: <u>B1, B2, A</u>
	Zambia National AIDS Network	11	68	74	Grant ZAM-102-G08-H: <u>B1, B1, A, A</u> . Grant ZAM-102-G15-T: <u>B1, B1, B1</u> . Grant ZAM-405-G11-H: <u>B2, B1, A, B1</u>
Zanzibar (Tanzania)	The Ministry of Health and Social Welfare, Zanzibar	5	84	33	Grant ZAN-102-G01-M: <u>A</u> . Grant ZAN-404-G04-M: <u>A, B1, A</u> . Grant ZAN-304-G03-T: <u>B1</u>
	Zanzibar AIDS Commission	1	Fewer than 4 ratings	Not ranked	Grant ZAN-202-G02-H: <u>B1</u>
Zimbabwe	The Ministry of Health and Child Welfare of the Government of Zimbabwe	2	Fewer than 4 ratings	Not ranked	Grant ZIM-102-G02-M: <u>B1, B1</u>
	UNDP	1	Fewer than 4 ratings	Not ranked	Grant ZIM-102-G01-H: <u>B1</u>

The ten highest-ranked PRs and the ten lowest-ranked PRs shown in the above table were as follows:

**Table 14: Highest and lowest ranked PRs, with rating details (2006-2008)** <sup>24</sup>

(The PRs are shown in order of their rank)

Country	PR	No. of ratings	Average score (out of 100) (High is good)	PR Rank (out of 164 PRs) (Low is good)	Grants and ratings (Unrated grants are not shown)
<b>Highest-ranked PRs:</b>					
El Salvador	Ministry of Health	9	100	1	Grant SLV-202-G03-H: <u>A, A, A, A, A</u> . Grant SLV-202-G04-T: <u>A, A, A, A</u>

<sup>24</sup> A summary version of this table was presented in Table 9, above.

Country	PR	No. of ratings	Average score (out of 100) (High is good)	PR Rank (out of 164 PRs) (Low is good)	Grants and ratings (Unrated grants are not shown)
Russian Federation	Partners In Health	8	100	2	Grant RUS-304-G02-T: <u>A, A, A, A, A, A, A, A.</u>
Russian Federation	The Open Health Institute	7	100	3	Grant RUS-304-G01-H: <u>A, A, A, A, A, A, A.</u>
Armenia	World Vision International – Armenia Branch	6	100	4=	Grant ARM-202-G01-H: <u>A, A, A, A, A, A.</u>
Bulgaria	The Ministry of Health of the Republic of Bulgaria	6	100	4=	Grant BUL-202-G01-H: <u>A, A, A, A, A, A.</u>
Nigeria	Association For Reproductive And Family Health (ARFH)	6	100	4=	Grant NGA-506-G09-H: <u>A, A, A, A, A, A.</u>
Nepal	Population Services International	4	100	7	Grant NEP-202-G04-M: <u>A, A, A, A.</u>
Multi-country Africa (RMCC)	The South African Medical Research Council	7	94	8	Grant MAF-202-G01-M: <u>A, A, A, A, A, A.</u> Grant MAF-506-G02-M: <u>B1, A.</u>
South Africa	The Provincial Health Department of the Western Cape, South Africa	6	93	9	Grant SAF-304-G04-H: <u>B1, A, A, A, A, A.</u>
Bhutan	Gross National Happiness (GNH) Commission, Royal Government of Bhutan	6	93	10	Grant BTN-405-G01-M: <u>A, A, B1.</u> Grant BTN-405-G02-T: <u>A, A, A.</u>
<b>Lowest-ranked PRs:</b>					
Uganda	The Ministry of Finance, Planning and Economic Development of the Government of Uganda	11	35	155	Grant UGD-202-G02-M: <u>C, C.</u> Grant UGD-202-G03-T: <u>B2.</u> Grant UGD-304-G04-H: <u>C, C, B1, B1, B1.</u> Grant UGD-405-G05-M: <u>B1, B1, B1.</u>
Congo (Republic of the)	Secretariat Executif du Conseil National de Lutte Contre le Sida (CNLS)	6	35	156	Grant COG-506-G01-H: <u>B2, B2, B2, B2, B2, B1.</u>
Kenya	The Ministry of Finance of the Government of the Republic of Kenya	7	34	157	Grant KEN-202-G03-H: <u>B2, B2, B2.</u> Grant KEN-202-G04-T: <u>B2.</u> Grant KEN-405-G06-M: <u>B2, B1, B2.</u>
Nigeria	The Yakubu Gowon Center for National Unity and International Cooperation	16	32	158	Grant NGA-202-G04-M: <u>B2, B2, B2, B2, B2, B2.</u> Grant NGA-404-G05-M: <u>B2, B2, B2, B2, B2, B2, B2, B2, B2, B2, B2, B1.</u>
South Africa	The National Department of Health of the Government of the Republic of South Africa	6	30	159	Grant SAF-202-G05-C: <u>B1, B2, B2, B2, B2, B2.</u> Grant SAF-607-G06-H: <u>C.</u>
Turkey	The Ministry of Health of the Government of the Republic of Turkey	6	30	160	Grant TUR-405-G01-H: <u>C, B2, B2, B2, B2, B1.</u>
Algeria	The Ministry of Health, Population and Hospital Reform of the Government of the People's Democratic Republic of Algeria	4	30	161	Grant DZA-304-G01-H: <u>B2, B2, B2, B2.</u>
Papua New Guinea	The Department of Health of the Government of Papua New Guinea	11	27	162	Grant PNG-304-G01-M: <u>B2, B2, B2, C, C.</u> Grant PNG-405-G02-H: <u>B2, B2, B2, B2, B2, B2.</u> Grant PNG-607-G03-T: <u>B1.</u>
Timor-Leste	Ministry of Health, Timor-Leste	5	24	163	Grant TMP-202-G01-M: <u>B2, B2.</u> Grant TMP-304-G02-T: <u>C, B2.</u> Grant TMP-506-G03-H: <u>B2.</u>
Bolivia	Centro de Investigación, Educación y Servicios (CIES)	6	5	164	Grant BOL-304-G01-H: <u>C, C.</u> Grant BOL-304-G02-M: <u>C, C, C.</u> Grant BOL-304-G03-T: <u>B2.</u>

The following table shows all grants where at least the five most recent ratings have all been “A”. Alphabetically by country, the grants were as follows:

**Table 15: Grants that have recently done well, with rating details** <sup>25</sup>

*(The grants are shown in alphabetical order of their country)*

Grants and ratings	Country	Round	Disease	PR Name	PR Type
Grant ARM-202-G01-H <u>A, A, A, A, A, A, A.</u>	Armenia	2	HIV/AIDS	World Vision	CS / Private: International NGO
Grant BAN-304-G02-T <u>A, A, A, A, A.</u>	Bangladesh	3	TB	BRAC (Bangladesh Rural Advancement Committee)	CS / Private: Non-International NGO
Grant BLR-304-G01-H <u>B1, B1, B1, A, A, A, A, A, A.</u>	Belarus	3	HIV/AIDS	UNDP	Multilateral: UNDP
Grant BUL-202-G01-H <u>A, A, A, A, A, A.</u>	Bulgaria	2	HIV/AIDS	Ministry of Health	Government: MOH
Grant CHN-102-G01-T <u>B1, B1, B1, B1, A, A, A, A, A.</u>	China	1	TB	The Chinese Centre for Disease Control and Prevention	Government: Other
Grant CHN-304-G03-H <u>A, A, A, A, A, A.</u>	China	3	HIV/AIDS	The Chinese Centre for Disease Control and Prevention	Government: Other
Grant CHN-506-G06-H <u>A, A, A, A, A.</u>	China	5	HIV/AIDS	The Chinese Centre for Disease Control and Prevention	Government: Other
Grant SLV-202-G03-H <u>A, A, A, A, A.</u>	El Salvador	2	HIV/AIDS	Ministry of Health	Government: MOH
Grant GMB-304-G02-M <u>B1, A, A, A, A, A, A, A.</u>	Gambia	3	Malaria	Ministry of Health	Government: MOH
Grant GEO-202-G01-H <u>B1, B1, A, A, A, A, A.</u>	Georgia	2	HIV/AIDS	The Georgia Health and Social Projects Implementation Center	Government: Other
Grant GEO-405-G03-T <u>B1, A, A, A, A, A.</u>	Georgia	4	TB	The Georgia Health and Social Projects Implementation Center	Government: Other
Grant GHN-202-G03-M <u>A, B1, A, A, A, A, A, A, A.</u>	Ghana	2	Malaria	Ministry of Health	Government: MOH
Grant GHN-405-G04-M <u>B1, B1, A, A, A, A, A, A, A.</u>	Ghana	4	Malaria	Ministry of Health	Government: MOH
Grant HTI-102-G01-H <u>B1, B1, B1, B1, A, A, A, A.</u>	Haiti	1	HIV/AIDS	Fondation SOGEBANK	CS / Private: Private sector
Grant HND-102-G01-H <u>B1, A, A, A, A, A.</u>	Honduras	1	HIV/AIDS	UNDP	Multilateral: UNDP
Grant IDA-405-G08-T <u>B1, B1, A, A, A, A, A, A.</u>	India	4	TB	The Department of Economic Affairs of the Government of India	Government: Other
Grant MON-202-G02-H <u>A, A, A, A, A, A.</u>	Mongolia	2	HIV/AIDS	Ministry of Health	Government: MOH
Grant MAF-202-G01-M <u>A, A, A, A, A.</u>	Multi-country Africa (RMCC)	2	Malaria	The South African Medical Research Council	CS / Private: International NGO
Grant NGA-506-G09-H <u>A, A, A, A, A, A.</u>	Nigeria	5	HIV/AIDS	Association For Reproductive And Family Health (ARFH)	CS / Private: Non-International NGO
Grant RUS-304-G01-H <u>A, A, A, A, A, A, A.</u>	Russian Federation	3	HIV/AIDS	The Open Health Institute	CS / Private: International NGO
Grant RUS-304-G02-T <u>A, A, A, A, A, A, A, A.</u>	Russian Federation	3	TB	Partners In Health	CS / Private: International NGO

<sup>25</sup> A summary version of this table was presented in Table 10, above.

Grants and ratings	Country	Round	Disease	PR Name	PR Type
Grant STP-405-G01-M <u>B1, B1, B1, B1, B1, B1, A, A, A, A, A.</u>	Sao Tome and Principe	4	Malaria	UNDP	Multilateral: UNDP
Grant SER-304-G02-T <u>B1, B1, B1, A, A, A, A, A, A.</u>	Serbia	3	TB	Ministry of Health	Government: MOH
Grant SAF-304-G04-H <u>B1, A, A, A, A, A.</u>	South Africa	3	HIV/AIDS	The Provincial Health Department of the Western Cape, South Africa	Government: MOH
Grant SUR-404-G02-M <u>B2, A, A, A, A, A, A.</u>	Suriname	4	Malaria	Medische Zending	CS / Private: International NGO
Grant TAJ-506-G04-M <u>B1, A, A, A, A, A, A.</u>	Tajikistan	5	Malaria	UNDP	Multilateral: UNDP
Grant VTN-304-G03-M <u>B1, B1, B1, B1, A, A, A, A.</u>	Viet Nam	3	Malaria	Ministry of Health	Government: MOH

### Performance by specific international and non-international NGOs

As shown in Tables 3 and 4, international NGO PRs have performed particularly well. In the following table we provide a breakdown, an average score and a rating for each international NGO PR.

**Table 16: Average score for each international NGO, with rating details (2006-2008)**

*(The NGOs are shown in alphabetical order)*

PR	Number of ratings	Average score (out of 100) (High is good)	Rank (out of 13 international NGOs) (Low is good)	Countries, grants and ratings (Unrated grants are not shown)
African Medical and Research Foundation (AMREF)	2	Fewer than 4 ratings	Not ranked	<b>Tanzania:</b> Grant TNZ-405-G07-H: <u>B1, B1.</u>
Africare	9	69	10	<b>Benin:</b> Grant BEN-304-G04-M: <u>B1, B1, B1, B1, B1, B1, A, A.</u>
CARE	53	68	11	<b>Cameroon:</b> Grant CMR-404-G04-H: <u>A, A, B1, B1, A.</u> <b>Cote d'Ivoire:</b> Grant CIV-202-G05-H: <u>B1, B1.</u> Grant CIV-304-G02-H: <u>A.</u> Grant CIV-506-G04-H: <u>B1, B2, B1, B1, B1.</u> <b>Ecuador:</b> Grant ECU-202-G03-H: <u>B2, A, B1, B1, B1, B1, B1, A.</u> Grant ECU-405-G02-T: <u>B1, B1, B1, B1, A, B1, B1, B1, B1.</u> <b>Peru:</b> Grant PER-202-G01-H: <u>B1, B1, B1, B1, B1, A, B1.</u> Grant PER-202-G02-T: <u>B1, B1, B1, A, A, A.</u> Grant PER-506-G03-H: <u>B1, B1, A, A.</u> Grant PER-506-G04-T: <u>B2, B2, B1, B1, A.</u> Grant PER-607-G05-H: <u>B2.</u>
Catholic Relief Services	5	54	12	<b>Madagascar:</b> Grant MDG-202-G02-H: <u>B1, B2, B1, B1, B1.</u>
HIVOS	10	73	9	<b>Bolivia:</b> Grant BOL-307-G07-H: <u>B1, B1.</u> <b>Costa Rica:</b> Grant COR-202-G02-H: <u>B1, B2, B1, B1, A, A, A, A.</u>

PR	Number of ratings	Average score (out of 100) (High is good)	Rank (out of 13 international NGOs) (Low is good)	Countries, grants and ratings (Unrated grants are not shown)
International HIV/AIDS Alliance (including Alliance Nationale Contre le SIDA, in Senegal)	21	75	8	<b>India:</b> Grant IDA-607-G12-H: <u>A, A</u> . <b>Senegal:</b> Grant SNG-102-G04-H: <u>B1, B1, A, A, A</u> . Grant SNG-607-G06-H: <u>B1, A, A</u> . <b>Ukraine:</b> Grant UKR-102-G04-H: <u>B1, B1, B1, B1, B1, B1, A, B1</u> . Grant UKR-607-G05-H: <u>B1, B1</u> .
Medical Care Development International	6	50	13	<b>Equatorial Guinea:</b> Grant GNQ-506-G02-M: <u>B1, B1, B1, B2, B1, B2</u> .
South African Medical Research Council	7	94	3	<b>Multi-country Africa (RMCC):</b> Grant MAF-202-G01-M: <u>A, A, A, A, A</u> . Grant MAF-506-G02-M: <u>B1, A</u> .
Medische Zending	7	90	6	<b>Suriname:</b> Grant SUR-404-G02-M: <u>B2, A, A, A, A, A</u> .
Mercy Corps	1	Fewer than 4 ratings	Not ranked	<b>Pakistan:</b> Grant PKS-607-G06-T: <u>B1</u> .
Open Health Institute	7	100	2	<b>Russian Federation:</b> Grant RUS-304-G01-H: <u>A, A, A, A, A, A, A</u> .
Pact	1	Fewer than 4 ratings	Not ranked	<b>Tanzania:</b> Grant TNZ-405-G05-H: <u>B1</u> .
Partners In Health	8	100	1	<b>Russian Federation:</b> Grant RUS-304-G02-T: <u>A, A, A, A, A, A, A, A</u> .
Population Services International (PSI)	20	90	5	<b>Madagascar:</b> Grant MDG-202-G03-H: <u>A</u> . Grant MDG-405-G07-M: <u>A, A, B1, B1, B1, A, A</u> . <b>Nepal:</b> Grant NEP-202-G04-M: <u>A, A, A, A</u> . <b>Tanzania:</b> Grant TNZ-405-G06-H: <u>A, A, A</u> . <b>Togo:</b> Grant TGO-405-G04-H: <u>B1, A, B1, A, A</u> .
Project HOPE	5	92	4	<b>Tajikistan:</b> Grant TAJ-304-G02-T: <u>B1, A, A, A, A</u> .
World Vision (including Fundación Visión Mundial, in Guatemala)	38	82	7	<b>Armenia:</b> Grant ARM-202-G01-H: <u>A, A, A, A, A, A</u> . <b>Guatemala:</b> Grant GUA-304-G01-H: <u>B2, B1, B1, B1, A, A, A, A, B1, A, A</u> . Grant GUA-405-G02-M: <u>B1, B1, B1, B1, B1, A, A, B1, B1, A</u> . <b>Somalia:</b> Grant SOM-304-G02-T: <u>B1, B1, A, A, A, B1, A, A, A</u> . <b>Thailand:</b> Grant THA-607-G08-T: <u>B1, A</u> .
<b>All "International NGO" PRs</b>	<b>200</b>	<b>78</b>		

Finding:

- The three best-performing international NGOs were Partners In Health, Open Health Institute, and the South African Medical Research Council. However, each of these administers only one or two Global Fund grants.

In the following table, we provide a breakdown for all PRs that are non-international NGOs.

**Table 17: Average score for each non-international NGO, with rating details  
(2006-2008)**

(The NGOs are shown in alphabetical order)

PR	Number of ratings	Average score (out of 100) (High is good)	Rank (out of 17 non-international NGOs) (Low is good)	Countries, grants and ratings (Unrated grants are not shown)
Abidjan-Lagos Corridor Organization (OCAL/ALCO)	1	Fewer than 4 ratings	Not ranked	<b>Multi-country Africa (West Africa Corridor Program):</b> Grant MAW-607-G01-H: <u>B2</u> .
All-Ukrainian Network of People Living with HIV/AIDS	3	Fewer than 4 ratings	Not ranked	<b>Ukraine:</b> Grant UKR-607-G06-H: <u>B2, B2, B2</u> .
Alter Vida – Centro de Estudios y Formación para el Ecodesarrollo	8	80	4	<b>Paraguay:</b> Grant PRY-304-G01-T: <u>B1, B1, A, A, B1, A, A</u> .
Asociación Dominicana Pro-Bienestar de la Familia (PROFAMILIA)	7	61	13	<b>Dominican Republic:</b> Grant DMR-304-G02-T: <u>B2, B1, B1, B1, B1, B1, A</u> .
Association Comorienne pour le Bien-Etre de la Famille (ASCOBEF)	10	63	12	<b>Comoros:</b> Grant COM-202-G01-M: <u>B2, B2, B1, B1, A</u> . Grant COM-304-G02-H: <u>B2, B1, B1, A, A</u> .
Association For Reproductive And Family Health (ARFH)	6	100	1	<b>Nigeria:</b> Grant NGA-506-G09-H: <u>A, A, A, A, A, A</u> .
Belize Enterprise for Sustainable Technology	9	47	15	<b>Belize:</b> Grant BEL-304-G01-H: <u>B2, B1, B2, B2, B1, B1, B1, B2, B1</u> .
BRAC (Bangladesh Rural Advancement Committee)	11	93	2	<b>Bangladesh:</b> Grant BAN-304-G02-T: <u>A, A, A, A, A</u> . Grant BAN-506-G04-T: <u>B1, A, A, A, A</u> . Grant BAN-607-G06-M: <u>B1, A</u> .
Caribbean Regional Network of People Living with HIV/AIDS (CRN+)	6	52	14	<b>Multi-country Americas (CRN+):</b> Grant MAN-405-G01-H: <u>B1, B2, B2, B2, B1, A</u> .
Centre of International Cooperation in Health and Development (CCISD)	3	Fewer than 4 ratings	Not ranked	<b>Niger:</b> Grant NGR-304-G02-M: <u>B2, B2, B1</u> .
Centro de Investigación, Educación y Servicios (CIES)	6	5	17	<b>Bolivia:</b> Grant BOL-304-G01-H: <u>C, C</u> . Grant BOL-304-G02-M: <u>C, C, C</u> . Grant BOL-304-G03-T: <u>B2</u> .
Federación NICASALUD	23	67	11	<b>Nicaragua:</b> Grant NIC-202-G01-M: <u>B1, B1, B1, B1, B1, A, A, B1</u> . Grant NIC-202-G02-T: <u>B1, B1, B1, B1, B1, B1, A, B1</u> . Grant NIC-202-G03-H: <u>B1, B1, B1, B1, B1, B1, A</u> .
Fundacion Comunitaria Centro de Informacion y Recursos Para El Desarrollo (CIRD)	4	80	5	<b>Paraguay:</b> Grant PRY-607-G02-H: <u>B1, B1, A, A</u> .
Lanka Jatika Sarvodaya Shramadana Sangamaya	3	Fewer than 4 ratings	Not ranked	<b>Sri Lanka:</b> Grant SRL-102-G02-M: <u>B2</u> . Grant SRL-405-G06-M: <u>B1, B1</u> .
Population Foundation of India	11	85	3	<b>India:</b> Grant IDA-405-G05-H: <u>B1, B1, A, B1, B1, A, A, A, A, A</u> . Grant IDA-607-G10-H: <u>A, A</u> .
Romanian Angel Appeal Foundation	1	Fewer than 4 ratings	Not ranked	<b>Romania:</b> Grant ROM-607-G03-H: <u>B1</u> .



PR	Number of ratings	Average score (out of 100) (High is good)	Rank (out of 17 non-international NGOs) (Low is good)	Countries, grants and ratings (Unrated grants are not shown)
Russian Harm Reduction Network	8	68	10	<b>Russian Federation:</b> Grant RUS-506-G05-H: <u>B2, B2, B1, B1, B1, A, A, A.</u>
Russian Health Care Foundation	17	74	6	<b>Russian Federation:</b> Grant RUS-405-G03-H: <u>A, B1, B1, B1, B1, B1, B1, A.</u> Grant RUS-405-G04-T: <u>B1, B1, B1, B1, A, A, A, A, B1.</u>
Sierra Leone Red Cross Society	11	70	8	<b>Sierra Leone:</b> Grant SLE-202-G01-T: <u>A, B1, B1, A, B1, A, A, A.</u> Grant SLE-405-G03-M: <u>B2, B2, B2.</u>
Society for Family Health	6	72	7	<b>Nigeria:</b> Grant NGA-407-G10-M: <u>C, B2.</u> Grant NGA-506-G08-H: <u>A, A, A, A.</u>
Yakubu Gowon Center for National Unity and International Cooperation	16	32	16	<b>Nigeria:</b> Grant NGA-202-G04-M: <u>B2, B2, B2, B2, B2.</u> Grant NGA-404-G05-M: <u>B2, B2, B2, B2, B2, B2, B2, B2, B2, B2, B2, B1.</u>
Zambia National AIDS Network	11	68	9	<b>Zambia:</b> Grant ZAM-102-G08-H: <u>B1, B1, A, A.</u> Grant ZAM-102-G15-T: <u>B1, B1, B1.</u> Grant ZAM-405-G11-H: <u>B2, B1, A, B1.</u>
<b>All "Non-International NGO" PRs</b>	<b>181</b>	<b>64</b>		

Finding:

- The three best-performing non-international NGOs were Association For Reproductive And Family Health (Nigeria), BRAC (Bangladesh Rural Advancement Committee), and Population Foundation of India.

### ***Performance by UNDP***

UNDP is usually only asked to serve as PR in countries with poor governance, limited transparency and accountability, inadequate capacity and/or humanitarian emergencies. As a result, UNDP is sometimes referred to as “PR of last resort.” In most such cases, UNDP is also expected to help build the capacity of a national-level organization, in the hope that that organization can eventually take over as PR.

As shown in Tables 3 and 4, UNDP has, on average, received lower ratings than nearly all other PR types. Certainly this is, in part, because UNDP serves as PR only in countries that have many problems. The question that then arises is, how has UNDP performed as PR in comparison with other PRs operating in difficult countries.

If we define “UNDP countries” as countries where UNDP is or has been a PR, the scores within those countries for the different PR types are as follows:



**Table 18: Average score for each PR type, in countries where UNDP operates  
(2006-2008)**

*(The PR types are shown in alphabetical order)*

<b>PR type</b> (Only for operations within "UNDP countries")	<b>Number of ratings</b>	<b>Average score</b> (out of 100) (High is good)	<b>Rank</b> (out of 6 PR types) (Low is good)
CS / Private: FBO	0	Fewer than 4 ratings	Not ranked
CS / Private: International NGO	39	72	1
CS / Private: Non-International NGO	9	17	6
CS / Private: Other	2	Fewer than 4 ratings	Not ranked
CS / Private: Private sector	0	No ratings	Not ranked
Government: MOF	0	No ratings	Not ranked
Government: MOH	66	61	3
Government: Other	8	53	5
Multilateral: Other	4	70	2
<b>[Total/average for all of the above]</b>	<b>[128]</b>	<b>[61]</b>	
<b>Multilateral: UNDP</b>	<b>298</b>	<b>61</b>	<b>4</b>
<b>All PRs:</b>	<b>426</b>	<b>61</b>	

Finding:

- Within the countries where UNDP serves as PR, UNDP has performed no better or worse than have other PRs, on average. Within those countries, the best-performing PR type has been international NGOs.